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Govt shortlist for purchase of micros

by Rory Johnston

A SHORTLIST of nine companies has been drawn up by the Central Computers and Telecommunications Agency for all purchases of microcomputers, for use in government departments from now on. Of the nine, only three manufacture their machines in Britain.

The shortlist is intended to promote standardisation and save the effort involved in sifting through tenders from the 250 firms currently supplying microcomputers.

Departments will be free to make their choice from three suppliers in each of three groups, covering machines in the price ranges up to £2,500, up to £6,000, and over £6,000. "Departments would have to have a jolly good case" to buy from a firm outside the nine, said Gerald Watson, head of CCTA.

In the first group the firms are: Research Machines, Microseries, and Commodore; in the second Casio Electronics, Modsta and Thame; and in the third BMG, Equinox and Wilkes Computing. Of these Research Machines, Casio and BMG actually make their machines in the UK; the rest import from the US.

Contracts have been taken out with the three firms giving the government substantial discounts and laying down delivery and maintenance arrangements. No quantities are specified; the government simply has the right to buy on these terms when it chooses.

All the machines on the list support Microcobot from



Amdahl... "Acsys now has practically enough money."

CII-HB sinks \$10m in Gene Amdahl's fledgling company

by Keith Jones

GENB Amdahl has raised an estimated \$10 million worth of capital for his new firm, Acsys, from CII-Honeywell Bull, giving the French-based mainframe supplier a significant minority share in the recently established manufacturer of large-scale IBM compatible processors.

Gene Amdahl told Computer Weekly that he was not actively pursuing any other sources of funds in Europe and he did not wish to enlarge on abortive talks with the Japanese company, Mitsubishi, about funding for Acsys. He said that Acsys now had "practically enough money".

Under the deal between Acsys and CII-HB, the latter has acquired the rights to the VLSI logic circuitry being developed by Acsys and Honeywell Information Systems will also be able to use it. But a Honeywell Information Systems spokesman in Minneapolis said that it was highly unlikely that the deal would lead to HIS selling Acsys processors when they became available.

A CII-HB spokesman in Paris also stressed that his company had no intention of selling Acsys machines in Europe or of developing its own family of IBM compatible processors.

Acsys and CII-HB agreed not to divulge either the amount of money involved in the deal or the percentage share taken in Acsys by CII-HB. But the CII-HB spokesman said that reports putting the figure at \$10 million were not far off the mark. He said that CII-HB planned to incorporate the Acsys semiconductor technology

Revenue grinds to a halt

by Nicholas Enticknap

THE Council of Civil Service Unions is claiming complete success for its first week of industrial action, designed to hit the government in the administration of vital day-to-day services.

Computer systems used for processing National Insurance payments and for certain Naval administrative procedures have been shut down from last Monday, and installations used for processing income tax records have been affected since Friday.

One small victory for the government is that the VAT installation at Southend has not been shut down. According to a spokesman for the Customs and Excise, "The fight has seen some industrial action, but the net effect is that the computer is still working."

However, according to a spokesman for the unions, SCPS official Dave Hall, "The computer is still running but nothing is going into it. The key people are the DP operators who feed the computer, and they are all out."

Hall told Computer Weekly that no VAT payments were being banked. He also outlined the effect of stopping the flow of data to the system: "Because no data is being updated to the computer, the government can't chase people who are not paying."

The DHSS installation at Newcastle-on-Tyne, which records National Insurance contributions, and which is referred to by local employment offices when evaluating claims for any welfare state benefits other than supplementary



A stormy meeting of Infotech creditors last week saw two separate liquidators appointed: Richard Floyd (left) and Solomon Cohen. Full story page 3.



Maintenance war after sale of Scope Data

A BATTLE for the £200,000-plus maintenance market for Flexowriters and Computypers has broken out following the collapse of Sheffield-based Scope Data Systems. The market is currently in a state of uncertainty with three separate companies bidding to pick up the lion's share of the business held by Scope.

Flexowriters and Computypers were originally developed by California-based Fiden and are aimed at the automatic letter writing market, tape preparation for numerical control, and fax use as word processors and as general business machines.

There are about 3,000 in the UK with a market in new sales of over 100 a year. The three companies seeking to maintain them are

NEWS BRIEF

Union threat to banks

INDUSTRIAL action to halt computers is threatening to spread from the public sector to the private, with plans being drawn up by the Banking, Insurance and Finance Union to picket three computer centres in London, Wythenshawe and Gloucester in support of a pay claim by clerical staff.

Computer operators' pay negotiations have been suspended until a national deal has been struck with the clerks but the union is relying on computer staff members not to cross the clerks' picket lines.

Chinese order

ZILOG has signed an agreement with the Chinese under which it will supply up to \$5 million worth of Z80-based microcomputer systems to the Peking Automation Technology Research Institute. Applications will include airline and hotel reservations as well as educational work at universities.

DoI soundings

OFFICE system suppliers are discussing with the Department of Industry alternatives for experimental automation in eight possible sites within separate government departments. Firms will be asked to submit proposals when it has been decided which applications show promise.

Standard

A prospect of a European standard for viewdata was brought closer this week following discussions between British, French and German telecommunications officials. The latest round of discussions was initiated by the French who are shortly to provide 30 million phone users with viewdata terminals for directory enquiries.

Local govt privacy test case

THE thorny question of whether individuals should have access to files about them in social service departments is being brought to a head by a case in Liverpool in which a man is suing to see his file, claiming that action by officials may have harmed his chance of employment.

This had led Graham Lythe, head of social services at Gateshead, to call for rapid legislation to impose a standard of data protection practice on local authorities.

Lythe has been taking part in a joint working party of the Association of Local Authorities that is discussing draft codes for various sectors of local government computing. When complete, these codes could be implemented voluntarily by councils in the absence of legislation.

NEWS BRIEF

Systime cash

ONE-THIRD of Leeds-based Systime has been bought by Ivory and Sims, the Edinburgh-based investment management firm which specialises in high technology companies. The price was £6.51 million. The purchase has been made without the NEB selling off any of its 29.5% shareholding in the company.

Fork-lift UK first

GLASGOW based fork-lift truck manufacturer Heister has installed what is believed to be the first IBM 4331 Group 2 mainframe in the UK.

3033S extended

AS part of what IBM calls "its continued commitment to the 303X range" the company has announced the option of six extra channels on the 3033S. The existing maximum is six.

NCC joins in call to limit Telecom power

by Donald Kennett

THE National Computing Centre has joined the call to limit British Telecom's monopoly to maintaining the network itself, although it accepts the "first instrument" policy for residential, speech-only users in the medium term.

This was one of the views from 146 member organisations, most of which use data communications, which the NCC last week submitted to the Industry Secretary Sir Keith Joseph. It also strongly recommended that the licensing of attachments to the network be controlled by independent bodies.

Other recommendations included freedom to offer included services and to choose maintenance contractors for PABX. British Telecom's finances got a temporary fillip last week when Sir Keith announced a £140 million extension to its borrowing limit - to bridge the gap until the end of the financial year (this month). A satisfactory formula has not yet been worked out to provide large-scale funding for modernisation and expansion without price increases.

State computers stopped

● From front page

to which many companies are entitled.

The unions are urging companies not to pay VAT which they know is due, but to put it in a deposit account of an independent body. They point out the absence of any effective record-keeping might mean that any organisation which pays voluntarily might be asked to pay again.

The government receives about £350 million in VAT payments a week, and has out about £100 million in VAT refunds.

The DHSS installation at Newcastle holds records of National Insurance contributions, and as such is one of the biggest computerised record-keeping systems in the world, containing records relating to 45 million people.

Stopping the system will mean that claims for benefits will have to be assessed without reference to these records, leading to overpayments which in many cases will be impossible to recover, to underpayments which will cause hardship, and possibly to fraudulent duplicate claims which will be impossible to detect.

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Big US leasing firm files for bankruptcy

by Keith Jones

IN the wake of the controversy surrounding so-called "flexible" leases, one of the biggest independent US lessors, OPM Leasing, has filed for bankruptcy under Chapter 11 of the US bankruptcy law.

OPM's liabilities of more than \$50 million exceeded its assets by more than \$50 million as a result of many leases invoking early termination clauses in their leases.

At the same time, OPM is the subject of several private lawsuits from organisations that loaded up on leases written by the bankrupt firm.

Lessee picked up by OPM in the UK since it set up shop here about two years ago include Lucas, ICI and Dunlop. Multinational clients include Comair, British American Airways, Rockwell, General Motors, Prudential Assurance and Lockheed.

The European side of the company, which includes subsidiaries in France and West Germany as well as the UK, was still operating at the time of Computer Weekly going to press and under Chapter 11 the US firm can continue trading albeit under the supervision of a court. The firm is owned jointly by its two principals, Mordecai Weissman and Myron Goodman, through a holding company called Cali Trading International.

Goodman, who was executive vice-president of the company, has now resigned and has been replaced by a former US assistant attorney, Philip Ryan, who will act as the firm's manager of operations and its special attorney. Ryan indicated that his first priority was to review the company's operations.

On the company's financial position Mordecai Weissman commented that the company was not in a position to meet its current obligations as they came due even though it believed it had substantial assets.

TURN QUAY SYSTEM

Tilbury Container Services operate the world's largest refrigerated container facility, at Tilbury Docks in Essex. Their turn-quay system is now an essential part of the daily routine. Visual displays provide interactive cargo planning, taking into account variables such as cargo characteristics and destination. Several hundred thousand units are handled annually.

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Shopping with magnetic card in France

by Jack Gee

FRANCE'S Crédit Agricole, the biggest banking group in the world, has announced it is embarking on the first nationwide network in France of point of sale terminals in shops and other retail outlets.

Crédit Agricole intends to install 30,000 online terminals over the next five years. The £16 million contract could go to any of 70 manufacturers of terminals in France, Germany and Belgium who have been invited to present tenders. The French bank has not approached British makers.

Crédit Agricole's ambitious venture follows a pilot experiment which it has been conducting since July 1980 with the Euramarché firm's hypermarket in Limoges, where NCR equipment was tested.

The payment operation is based on a magnetic card which the shopper presents at the cash desk, where it is fed into the point of sale terminal. The bank's central computer at once flashes a series of figures on the terminal's display screen to indicate whether the shopper's account is in credit.

The shopper then taps out his own code number - not his account number - on a pin pad which resembles a pocket calculator and is shielded so that not even the cashier can read the secret figures.

The terminal produces a

voucher giving the amount paid, the number of the customer's account and date. This serves as a record of the operation for both the shop and customer. The central computer can debit the shopper's account and credits the stores in real time. But customers are allowed the safe delays for transfers of funds as with a cheque guarantee card.

Jean-Paul Granday, data processing manager for Crédit Agricole in the Limoges area, says: "This type of banking operation is easier, faster and less prone to error. Euramarché staff at the 24 cash desks quickly got used to the system. Average payment time was under 30 seconds, compared with over three times as long for cash and five times more for writing out a cheque (and each cheque costs 50p to process)."

According to a recent study by France's Centre for Economic Research on Savings 85% of people who have used the magnetic shopping system approve and want to see it extended.

Before seeking NCR's co-operation for its Limoges experiment, Crédit Agricole examined the merits of an offline card with its own microprocessor memory which could be loaded with cash and then gradually discharged at each point of sale.

Other magnetic card trials are being conducted by banks at



A customer pays at the Euramarché hypermarket in Limoges, site of the pilot project for Crédit Agricole's national network of online PoS terminals at retail outlets.

Goully, near Lyon, and around Bourg-en-Bresse, a poultry producing area midway between Lyon and Geneva where the Banque Régionale de l'Ain, a private banking firm, launched its experiment early in 1979.

The Banque Régionale de l'Ain has installed 125 terminals in shops and filling stations and issued 36,000 magnetic cards, but Serge Brevet, head of the bank's data processing department, admits that only one customer in three uses the card.

Rivaling the online cards which Crédit Agricole and Banque Régionale de l'Ain have developed in partnership with NCR and

IBM, the French firm Innovatron has been pushing its offline card. But a project to launch the Innovatron card in association with French banking members of the Visa-affiliated Blue Card system fell through when the State-owned Société Générale de Banque refused to join.

Innovatron has sold a 23% stake in its capital to the French-US firm Schlumberger. Schlumberger has gone into partnership with CII-Honeywell Bull and Siemens to press ahead with this project.

The Banque de France, the French State bank, is looking closely at both offline and online systems and has set up a special committee for this task. A group of

ten banks has set up a non-profit making trade group with the French PTT to study offline cards and is now awaiting tenders from Honeywell Bull, Schlumberger and Philips.

A small-scale test of offline cards has already begun in Lyon and others are scheduled for middle-sized French towns later this year.

Crédit Agricole, sponsoring the most ambitious point of sale terminal project launched to date, is waiting for other banks to follow its example. Assistant general manager Bruno de Moulde told a convention on payment methods held at Monte Carlo: "It can only be a real success if all banks co-operate."

NCR aims at wages by cash dispenser

by Keith Jones

THE payment of factory wages by cash dispenser is seen by NCR as a major new source of sales for its 1780 automatic units.

This is the unit already being used as a cash dispenser by the banks all over the UK.

NCR has been working with the 1780 on the shop floor. Its Dundee factory where the machine was developed, says that two major manufacturing companies are now on the signing orders for the 1780, the intention of using it to pay wages in cash in a pay packet.

The main problem to overcome are objections to the use of the machine on the part of unions.

NCR points out that the unit paid in cash rather than through bank account is far higher than most other industrial systems. 50% compared with 5% in Germany, 2% in France and 1% in the US. It costs about £100 to service a year's cash payments according to NCR.

Initially the 1780s on factory floors will operate in offline mode, being used to dispense whole or part payments of wages and to record the information on a cassette. Each employee's wage machine will be issued with a magnetic stripe plastic card and the cards used by bank cash

dispensers.

According to MFE this move is being made despite a heavy order book and results from the high investment that would have been needed to stay in the floppy disc drive business.

Bill Lahti, managing director of MFE Ltd, said that the parent company might be prepared to sell off the Livingston factory separately from the floppy disc drive manufacturing operation in the US, which is located at the firm's headquarters at Salem, New Hampshire. The Livingston plant was set up in 1978 to exploit the European floppy disc drive market.

According to Lahti it would take another year for the Livingston

'£619,000 in royalties'— Infotech creditors probe

by Paul Fisher

A CLAIM that up to £619,000 has been paid in "royalties" to Swiss and British companies or individuals by Infotech, was made at an acrimonious creditors' meeting in London last week.

The creditors' meeting was held by Robert Maxwell's Pergamon Press for £135,000, in liquidation with debts of £974,298.

Accountant Richard Floyd of Floyd, Nash & Co, who said that his firm had not previously acted for either Infotech or Pergamon prior to being called in by the Infotech board on February 4, attributed the crash to four factors: the excessive royalties payable; the commission payable; the activities of MTS; and a series of disagreements at board level.

Referring briefly to the recession, Floyd mentioned that Infotech's UK turnover had been 55% below budget.

He then spoke of royalties and directed the attention of the 100 or so people at the meeting to a row of figures on an extract from profit and loss accounts. The figures show that, since mid-1976, £619,000 has been listed against

"commission payable."

Quite where this sum has disappeared is shrouded in mystery. Peter Mason, the Floyd, Nash accountant who has been supervising the cessation of trading since February 4, says that the "royalties" were first paid to a firm called BPC Wissenschaft, which later changed its name to Infotech AG, based in Switzerland, then after 1978 to Infotech UK Holding Ltd.

Mason says that requests for royalty payments came from three people, Roy Goodman, Clive Wilkins and John Pitman. Goodman founded Infotech, Wilkins was its chairman and Pitman was an accountant. All three are shareholders of Infotech UK Holdings Ltd. As far as the only cheques traced back to individuals which have been discovered by Mason show two payments totalling £9,000 requested by Goodman and Wilkins and made payable to Pitman.

The royalty payments were calculated against turnover and took no account of profitability or bad debts. Until 1980 the royalty was between 7% and 10% of turnover after which it was reduced to 2.7% of turnover.

Floyd said: "We feel that those

ough investigation should be made about funds transferred abroad."

Floyd drew attention to the contribution that he claimed MTS had made to Infotech's losses. MTS was owned by former Infotech director and current shareholder, John Blake.

Floyd said that MTS had received between £51,000 and £65,000 and he claimed that MTS had "scheduled many more courses than was feasible."

The fourth reason for the demise of Infotech was the lack of stability caused by what Floyd called "internal pressures". Some directors have attributed the upsets to the return of founder Roy Goodman from the US in 1979 after the closure of Infotech International Inc.

A reflection of the dissent amongst Infotech management is apparent in the fact that two liquidators have been appointed to wind up Infotech's affairs. Sitting between Floyd and Mason at the creditors' meeting was Solomon Cohen, the accountant from Pitman and Cohen who worked on Infotech's two previous liquidations in 1970 and 1975. Cohen's appointment was in accordance



Glum-faced former Infotech directors at the creditors' meeting last week (from left): Keith Robinson and John Gray (directors), Chris Boon (managing director) and Clive Wilkins (chairman).

with the wishes of Goodman and had the support of Blake.

Cohen was formerly in partnership with John Pitman, one of the Infotech UK Holding shareholders.

On February 25, the same day as the shareholders meeting which saw the joint liquidator agreement, came the offer for purchase from Robert Maxwell. The offer was open for acceptance within 12 hours. Mason said that there had been negotiations with 11 bidders which were whittled down to four.

The Pergamon price is twice the value of Infotech's tangible assets.

Former Infotech lecturer, Mike Kerford Byrnes, made an indignant speech about the "lecturers' ero-

sion of trust" in the company and wondered why a claim for a mere £17,000 from CMS, a subcontractor which used to supply lecturers, had precipitated the collapse. He then said that after the collapse he had been approached by a company called Programmer Training, but that he had turned down their offer of lecturing work.

Another ex-lecturer challenged the directors of Programmer Training to stand up. Keith Robinson, ex-Infotech director, and Chris Boon, ex-Infotech managing director and shareholder, said they were involved, explaining they had formed the company in 1980, when Goodman had started reasserting himself in Infotech affairs. Both Boon and Robinson are on the board of Pergamon-Infotech.

There are 528 trade and expenses creditors of the liquidated company. Twelve are owed in excess of £10,000, including the Post Office which is owed over £26,000. There are 505 creditors with claims under £5,000 whose total amounts to £300,444.

The creditors' meeting concluded with the acceptance of Floyd and Cohen as joint liquidators and a committee of five creditors was appointed: the Post Office, CMS, the Inland Revenue, a company called Vlasak and, representing some of the smaller creditors, Chris Balderston.

US disc manufacturer to sell Scots factory

by Keith Jones

A FLOPPY disc drive manufacturing operation with plants at Livingston in Scotland and in the US is up for sale at a price of about \$2½ million following a decision by the US-based MFE Corp to concentrate on its magnetic tape and instrumentation products.

According to MFE this move is being made despite a heavy order book and results from the high investment that would have been needed to stay in the floppy disc drive business.

Bill Lahti, managing director of MFE Ltd, said that the parent company might be prepared to sell off the Livingston factory separately from the floppy disc drive manufacturing operation in the US, which is located at the firm's headquarters at Salem, New Hampshire. The Livingston plant was set up in 1978 to exploit the European floppy disc drive market.

According to Lahti it would take another year for the Livingston

factory to become completely independent.

He quoted a price of \$1½ million for the Livingston operation, including receivables, and said there was no time limit for offers. But he pointed out that the staff at Livingston, nearly 50, would be made redundant in April 17 if no sale was made before then.

The MFE drives are all 8-inch units, including double-sided, double-density models, and Lahti said that about 30,000 drives had been shipped worldwide since MFE started building them about four years ago. But a \$6 million investment would have been needed in capital equipment and parts to stay in the business, and this money could not be found with MFE's \$24 million turnover and the amount of research and development needed to keep abreast of present developments.

MFE is to continue accepting orders for floppy disc drives for another two months, and to ship for another six months.

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Budget not so bad for payroll programmers

by Cliff Dillaway

NO CHANGE in personal income tax allowances and a postponement of procedural amendments originally promised for next year, mean that the Budget last week is likely to have less of an impact than normal on the workload of payroll programmers.

PAYE rates are unaltered, and along with them the tax bands set for automatic deductions from employees' pay slips. Chancellor of the Exchequer Sir Geoffrey Howe also told Parliament that procedural changes announced in his Budget last April for enactment by April 1982 have been shelved - "in part because of pressures on civil service staff numbers."

Previous proposals on an employer's statutory sick pay scheme

have been withdrawn and a new Bill is promised for the autumn, but this means the scheme is unlikely to start before April 1983.

The Budget does include an intention to tax sick pay received through an insurance scheme, in close a loophole under which employers can save the Income tax their employees would otherwise pay on the sick pay they receive.

The Chancellor announced that the value of petrol provided by employers for the private mileage of their employees is to be taxed. The intention is to apply the tax from April 1982, although last year Sir Geoffrey ruled out the same measure because it would "present severe administrative problems both for employers and the Inland Revenue."

Store's satellite link to American Express

by Keith Jones

AN ONLINE satellite link to the American Express credit authorisation centre in Phoenix, Arizona, is one of the improvements in service for credit card users being implemented by the Army and Navy Stores.

The link will be set up later this year, but before then the Army and Navy plans to streamline its dealings with the two main UK based credit card firms by starting to send them transaction claims files on magnetic tape instead of credit card vouchers.

The vouchers will be eliminated and the customer's copy replaced by the Army and Navy's own standard sales slip which will identify the credit card company. Each day the Army and Navy will also receive

ceive magnetic tapes containing "hot lists" of stolen or lost cards and the information will be fed online to the NCR PoS terminals at the group's nine stores.

The American Express link is set up by Army and Navy in connection about 350 NCR PoS terminals at its stores via its computer centre in London to the Phoenix Express office in Arizona and from there by satellite to Phoenix.

A technique for speeding up the processing of bank cheques at store checkouts has been adopted by the RMI hypermarket at Beaumont in France. Its NCR PoS terminals are fitted with a third terminal unit which automatically fills in the cheque, debit amount on a blank cheque provided by the customer, who signs it.

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Paris 12th May 1981
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John Mervin

Net/One to be used in Case local network

by Donald Kennett

CASE is to use Net/One from Ungermann-Bass in the US as the local networking element of its recently announced Casenet networking scheme.

A three-year agreement, under which the Rickmansworth data communications company expects to buy at least £200,000 worth of network modules a year from Ungermann-Bass, was announced last week at a seminar designed to introduce Casenet to some of the company's main customers.

Casenet sales director Mike Haferty said he expected the first trial systems to be installed this autumn, probably in the City of London, and further modules of Casenet would be announced next year.

Ungermann-Bass vice-president Charlie Bass said he thought that future networks would implement the ISO open-networking model, although few did currently. Ethernet, on which Net/One was based, did not conform to the model because it was designed before the model was developed. But Net/One did the job of the first four levels and Case would add the functions of the higher levels.

Standards were not very much in evidence in local networking, said Bass. Ethernet was a de facto standard developed by Xerox and endorsed by Intel and Digital Equipment. It had now been adopted by Hewlett-Packard, Nixdorf, Olivetti and Zilog and it was likely to have a significant impact on the market.

The Institute of Electrical and Electronic Engineers, which set many standards in the US, had been working on two alternative strategies for local networking. One, based on contention for channel capacity by the attached devices, was similar to Ethernet and was likely to be ignored because Ethernet already existed as a standard. The other, based on non-contention or guaranteed delivery, was less well-developed but was likely to have some effect in broadband networking where data was transmitted on a modulated carrier frequency and shared a cable with, for example, television distribution.

The American National Standards Institute and the International Standards Organisation were likely to say something dramatic on local networking in the next year, but had not played their hand yet, Bass said.

BASS: "standards are not much in evidence in local networking."

Ethernet has its limitations, Bass conceded, and for that reason his company planned to provide alternatives at the lower levels in future. Its strategy had been to

separate the transmission medium from the equipment implementing the access technique, so as to allow changes within the life of the product. One office with a baseband network and another with a broadband network should present identical characteristics to their users.

Shelton feels that the 26-wire ribbon-cable interconnection system on which it is based could rival the S-100 bus in its appeal to system builders, claiming that it is cheaper and easier to add extra RAM, memory and implement special interfaces. The first five basic modules will be available from the beginning of next month, either separately or packaged as a desk-top business system running CPM, with a 4MHz Z80 processor, 64K-bytes of RAM, two 5¼-inch single-sided double-density Tandon floppy disc drives and two V24 serial ports, priced at £1,299.

Shelton launches Sig/net

by Donald Kennett

HAVING designed the Nascom 1 and 2 personal computers under contract, London-based design consultancy, Shelton Instruments has launched a system called Sig/net under its own name aimed at both the industrial control and small business system markets.

Tory MP calls for more robots

by Chris Youett

A MIDLAND MP is pressing the government to help industry make more use of robots. Iain Mills (Tory, Meriden) said: "The runaway success of the Mini Metro has shown that Britain must grasp the opportunity of using advanced automation to improve both quality and productivity. The need for government help in developing robots and in installing them is considerable."

Mills asked the Information Technology Minister, Kenneth Baker, if the Commons, what action the government was taking. Baker said his department pro-

vided support for research, use and manufacture of robots. Government support was now running at about £1.3 million a year. "In addition, the Science Research Council looks ahead to the next generation of robots with its industrial partnerships programme," Baker said.

Micro is designed for word processing

by Eileen Steiner

A Z80-BASED microcomputer built around the S100 bus is available from Scottish computer company Aircomp. Called the Mikro 1000, it is specifically designed to simplify word processing and has a starting price of £3,500.

Housed in a single desk-top module with an external printer, the system consists of 64K of RAM, serial and parallel I/O, a 12-inch video display and a detachable 117-key keyboard. Online storage includes two megabytes on twin 8-inch disc drives.

Mikro 1000 runs the standard CPM 2.2 operating system which also controls the software designed keys on the keyboard. Over 40 keys have been programmed to match the command structure of the Wordstar word processing package.

Inmos aims to win most of fast 16K static RAM market

by Frank Ogden

AFTER last month's ISSCC presentation in New York, Inmos has started to look like the formidable VLSI house which it promised all along to be.

With the provisional specification for the Inmos 64K dynamic RAM showing a real touch of class, the company now states that it can deliver its high performance but expensive 16K static part with 45 nanoseconds access time. Also there is a promise that device scaling from the relatively conservative 2.7 micron features will produce good parts running at 35 nanoseconds maximum access time. This would take the Inmos 16K static device into the speed range of current RCL (emitter-coupled logic) technology, but without the power penalty.

With the introduction of the IMS1400-A5, the company has dropped the price on its standard 55 nanosecond part from \$165 to \$103 in 100-of quantities. According to marketing director Douglas Rankin a further iteration of the basic 16K static design will lead to a 4K x 32-bit word organised memory appearing by the third quarter of this year.

Rankin, based at the Inmos Cheyenne Mountain, Colorado Springs headquarters, estimated that the "first" 16K static memory market was currently worth about \$35 million and that his own company aimed to capture nearly all of it.

"Inmos is currently sampling more than 50 customers with the 16K IMS1400," he said.

As yet the only other company to threaten seriously Inmos' chances in this particular segment of the memory market is Intel with its 2107 16K static RAM. It says

that it can deliver volume quantities of the 55 nanosecond device within 12 weeks of ordering but at a price more than \$30 below Inmos.

Inmos is quick to point out that the step and repeat processing used on the IMS1400 should enable better yields and better development prospects than Intel's two micron scaled HMOS currently being run on conventional projection printers. Inmos claims that, while performance benefits of its process has only just begun, Intel is more or less at the end of the line.

John Heighley, Inmos memory boss, claims that both Intel and Texas Instruments have recognised that step and repeat processing is the right way to go, and that these two companies are rushing to build new front end wafer fabrication plants based on this technology.

Heighley is also looking for a lead in the 64K dynamic RAM market based on technical excellence rather than price. His company is to market the 64K x 1 IMS2600, with volume delivery scheduled for the end of this year, on the basis of a new architecture. To the outside world it looks like standard 64K part to JEDEC pinout, with no function on pin one. Ity ingenious design enables the basic 100 nanosecond part to be made to look like a 16K x 1 memory with a high speed serial output. Memory contents in the four array quadrants can be delivered successively simply by toggling the CAS line at up to 25MHz. Thus two banks of IMS2600 devices can maintain a continuous interleaved data stream of 25Mbits/sec, an equivalent access time of 40 nanoseconds.

Indian threat to the UK's lead in software expertise

THE UK's pre-eminence in world software could be seriously undermined by competition from India within five years, MPs were told at the latest meeting of the Parliamentary Information Technology Committee.

Speakers from the floor, mainly representatives of UK software houses, pointed out that India possessed most of the advantages that Britain had in this field, such as high literacy rates, plenty of graduates, and the use of English.

All that had to happen, it was suggested, was for the Indian government to clear away the bureaucracy that was currently

holding back developments, particularly problems with accessing networks and online databases overseas. The Indian PTT's efficiency is low, and this needs to be rectified.

Some companies, such as Leeds mini-maker Systime, already have programming operations in India.

The Parliamentary Information Technology Committee was discussing government software procurement, with speakers from the software industry, the unions, and the Civil Service.

Barney Gibbens, of CAP, suggested that since hardware was becoming a smaller part of any

contract, software houses should become the prime contractors.

This raised the picture of IBM as a sub-contractor to, say, Seicon, and led one member of the audience to counter with the view that standard packages would again make software a minor part of the cost of a system.

Bob Graham, of the Department of Industry, described the difficulty of quantifying the benefits of computer systems and suggested that a not uncommon productivity improvement of only 10% to 15% meant that taxpayers' money was being wasted on civil servants' toys.

Roy Grantham, general secretary of the white collar union Apex, stressed the importance of software and the need for training, but avoided the vital issue of the attitude of the civil servants' unions to software houses. This delicate question of whether outside contractors should be used in place of Civil Service programmers was skirted around at the meeting.

The UK could have future as an offshore software house for Japan, some people thought, but then Japan would start producing its own software and all Britain would be left with was the job of writing manuals.

GIBBENS: "Software houses should become prime contractors."

12 megabytes of store potential on Apple

by Keith Jones

IN theory up to 12 megabytes of floppy disc storage can be interfaced with an Apple microcomputer using the 8000 series disc subsystem developed by Eicon Research of Cambridge. In practice Eicon plans to promote a two-megabyte version which is considered big enough for running the database packages now available for Apples.

Apple dealer Eicon is sufficiently confident about the reception for its 8000 system among other Apple dealers and Apple users, that it has placed a £200,000 OBM order with Teleprinter Equipment of Tring for double-sided, double density floppy disc drives built in the US by Decitek of Westboro, Massachusetts. Teleprinter is the Decitek distributor in the UK.

Up to four of the one-megabyte Decitek drives can be supported

by the 8000 series controller which was developed by Eicon itself. The two-megabyte version will cost £1,780 to end users. An extra £1300 is charged to bring the capacity up to four megabytes.

The Apple could support up to three of the Eicon controllers, bringing the capacity up to a maximum of 12 megabytes, although in practice the user would probably find it cheaper to go over to an 8-inch hard disc.

Later this year Eicon plans to bring out a version of the 8000 series compatible with the S100 bus on Intel and Zilog-based microcomputers. Eicon managing director John Hartley said that Decitek floppy disc drives had been selected by Eicon in favour of other makes because of the quietness and accuracy derived from using a linear motor rather than a stepper motor to move the read/write head.

Top-of-range system doubles throughput

COMPUTER TECHNOLOGY

has doubled the maximum transaction processing throughput it can offer customers, with the launch of the 8066, a new top-of-the-range system added to the company's 8000 series.

The 8066 can support up to 75 local or remote active terminals per processor and up to 2,000 megabytes of disc storage. At the same time it runs CTL's well-proven transaction processing monitor, TAD.

The 8066 takes full advantage of the communications technology announced last year by CTL as

ICE, Intelligent Communications Environment. Each 8066 can incorporate up to 64 independent ICE I/O processors, each of which can execute all the protocol software for the lines it controls.

All the software for protocol definition and handling is programmed on the host 8000 series machine in the high level communications oriented language, Class.

Like existing 8000 series machines, the 8066 runs under CTL's Modus operating system and all programs and data can be transferred without any requirement to re-compile.

Tandy micros to help blind OU students

by Rory Johnston

BLIND students at the Open University should find their work made easier as the result of a research project now being started by Tandy microcomputers. If the scheme is a success, all 200 of the OU's blind students will have a micro at home which will provide teaching material on a wide range of courses, and even help in dealing with the university's administrative paperwork.

Tandy's standard voice synthesiser is being used on three test machines now to see how

programs can be converted easily to produce spoken output instead of printout. The blind students have to learn to input with a standard Qwerty keyboard, and a machine function to help with the depressed names of each key as it is depressed.

Eventually it should be possible to use communications links to the Tandy's can act as terminals to the OU's DEC 20 machines.

One program already working helps students fill in the university registration form, eliciting their choices of courses and warning about conflicts.

Software support plan

by Claire Gooding

SPOTLIGHTING the vendor as the key to keeping the microcomputer marketplace in step with users' needs, Digital Research, originator of the CPM operating system, has developed its Independent Software Vendor Support Plan.

The ISV plan includes seminars, technical support, licensing and software protection information, newsletters, manuals, magazine articles, and a referral catalogue for customers interested in CPM compatible products.

"We have had the opportunity to witness at first hand what the businesses must do to get on the feet," said the company's founder, Dr Gary Kildall. "We see the independent vendor at the key to keeping the industry in step with the needs of the computer user, especially in the microcomputer marketplace."

The 140-page report, called Programmer Productivity: New tools and emerging markets, analyses the options open to users wishing to use programming more efficiently and looks at the vendor's side of the business as well.

It costs \$1,500.

"Market will double by 1985"

HOT on the heels of James March's latest publication on programmer-less applications development comes a report from San Jose marketing research firm Strategic Business Services which predicts that the market for tools to improve programming productivity will double by 1985.

NEWS BRIEF

CFM shows the way

COMPUTER maintenance company CFM, the wholly owned subsidiary of IAL, has turned in a healthy £400,000 profit on turnover of £4.75 million for 1980. CFM has 20 regional centres, has expanded rapidly and now claims to be the highest maintenance UK company.

Derek Ruyle, chairman and founder of CFM, has retired and his successor is Jack Gentle from the directorship of IAL's product and services division.

ICL success

A MAJOR ICL customer, supermarket group J. Sainsbury has installed a dual 2976 system worth more than £2 million to replace a 2970 installed in 1978 and increase significantly its data processing power. ICL says that the 2976 was delivered within six weeks of the initial order and the configuration includes 12 megabytes of main memory with 20 EDS 200 disc drives.

Selling Solve

"VERY substantial growth" in sales of Systemsolve's Solve applications packages range is behind a £1 million turnover growth for the year to last September, according to managing director John Stanley who has announced income of £2.45 million, and record profits for the Sainsbury and Manchester-based systems, software and bureau company. The Solve products include Persolve and Ledgerwise. Some 20 per cent of Systemsolve's earnings come from overseas.

Prudent move

MOHAWK Data Sciences made savings of about \$8 million through lower interest rates in January after a stock offering made to reduce bank debt, says chairman Ralph O'Brien, who noted the success of our order rate in our European subsidiaries during the summer and through October. US computer and communications systems company Mohawk has reported \$5 million profits for the third quarter bringing the nine-month total to \$13.4 million.

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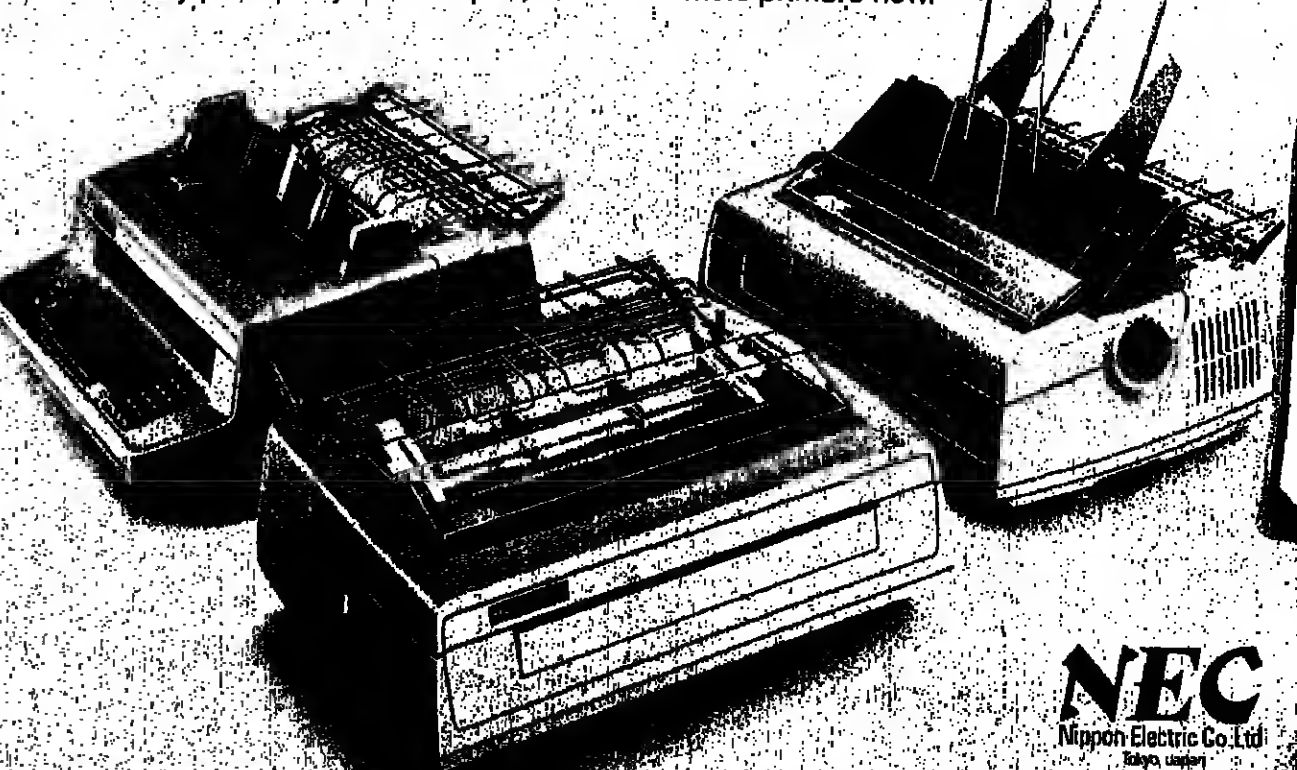


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IBM expected to have 15 times sales of compatible makers in 1980/85 period

by Keith Jones

SALES of \$2.8 billion will be chalked up over the 1980-85 period by manufacturers of IBM compatible processors priced at over \$100,000 according to a report from the US consultancy Creative Strategies. At the same time a report on IBM's corporate strategy over the next few years has been published by another US consultancy, International Resource Development Inc.

The Creative Strategies report predicts total sales of \$46 billion over the five-year period for \$100,000-plus mainframes from IBM and plug compatible manufacturers, meaning that IBM will outsell the PCMs by about 15:1. Of this \$46 billion total, \$21 billion will be accounted for by machines

costing less than \$3 million.

The report underlines that the majority of sales of PCM mainframes are accounted for by AMDahl and National Advanced Systems, the latter having taken over the business of Itel. But there is no discussion of the launch late last year by IBM of the 3081, the first member of the H-series, or of the 580 processor introduced by AMDahl as its answer to the 3081. The AS/9000 from NAS, which is based on the Hitachi M200H, is discussed briefly. But there is no mention, understandably, of the M280 announced just a few weeks ago by Hitachi.

The report from International Resource Development looks at IBM's strategies with consumer and communications products as

well as with the H-series. It speculates that it will be at least two more years before IBM's next major announcement following the H-series debut with the 3081.

Online Conferences is holding a conference on March 31 and April 1 called "The User's Guide to the Impact of Series H" at the Royal Lancaster Hotel in London. It is intended to answer questions on why IBM announced a machine with new technology but no architectural changes.

Plug Compatible Mainframes, 145 pages, \$1195. Creative Strategies International, 4340 Stevens Creek Blvd, Suite 275, San Jose, California, 95129, USA. Tel: 0111-408-249-7550.

IBM (part of) IRD's Directions Intelligence Series, 60 pages, \$125. International Resource Development Inc., 30 High Street, Norwalk, Connecticut, 06851, USA. Tel: 0101-203-866-6914.

Magnuson takes off in UK after slow start

DESPITE the highly competitive pricing of the IBM 4300 series, plug compatible supplier Magnuson appears to have got off the ground in the UK after a slow start.

In January alone the company won orders for its M80 series machines from four customers.

They were Sunderland Borough Council, fashion house Jagger based at Kings Lynn, insurance brokers Stewart Wrightson of Kingston-upon-Thames and EPS Consultants of London.

Stewart Wrightson, which has ordered an M80/31, is already a big user of IBM compatible products

including disc drives from Storage Technology and the Shadow teleprocessing monitor from Altergo. Software house EPS is installing the highest available Magnuson machine, an M80/42, at its Wintledon computer centre. The configuration will include three megabytes of main memory.

Hardware attachment makes the Wordcraft package multi-lingual

by Claire Gooding

A MANCHESTER-based firm has come up with a hardware attachment for the Commodore Pet 8000 series which interfaces with the Wordcraft WP package from Data-view to make it multi-lingual.

Cytek is selling the product under the name Multifont.

"We are pushing the Pet up market with these additions," said Cytek director Clive Menhinick.

"It gives a lot of extras which are not commonly available on US word processors such as currency signs, and allows a number of different character sets to be displayed on the screen in conjunction with the usual business character set."

A small switch on the computer allows a user to switch from one character set to another using a daisy wheel printer. "He can set the switch to number two and load

all the data for, say, French clients and produce letters in French with all the correct accents and notation, and then turn the switch to three and deal with German data using the German character set," explained Menhinick.

Cytek is marketing Multifont on four separate fronts at the moment: legal, commercial, scientific and European character sets.

Multifont interfaces with Qume or Wordcraft, and costs £172.

Four suppliers on Bank of Ireland's list

A £4 MILLION contract is being competed for in the Irish Republic, where the Bank of Ireland is in order terminals for its 350 branches throughout the country. A potential suppliers' list of 11

has now been reduced to four: IBM, Nixdorf, Philips and Olivetti.

The Bank of Ireland decision is expected within six weeks, and will mean that the selected com-

pany could look forward to at least a 10-year association.

As well as the supply of terminals, the bank's special assessment team is evaluating proposals for the central system.



Managing director Alan Davies assesses the UK ICL network.

Ohio sets up UK subsidiary

by Donald Kennett

OHIO SCIENTIFIC, maker of the Superboard and Challenger ranges of microcomputers, has launched a wholly-owned subsidiary in the UK, based in Langley, Berks.

Preparations began in November for the establishment of the UK company under managing director Alan Davies and in December the US parent was taken over by communications giant M/A-Com, whose many microwave systems cover a wide range of activities from satellite and

Davies has welcomed the takeover, which he believes will strengthen the UK division as it tackles a market for microcomputers estimated to be worth £111 million this year.

Engineering support for the larger systems has been arranged with Systems Reliability.

Perkin-Elmer's 32-bit rival to the IBM 4341

by Brandon Gamster

SUPERMINI manufacturer Perkin-Elmer Data Systems has launched a 32-bit processor said to offer comparable performance to IBM's 4341 Model 1.

By selling the processor with its already established transaction monitor, Reliance, the company hopes to capture a large market with commercial users such as banks and insurance companies, requiring high performance transaction processing.

The 3230, which can be expanded to address up to eight megabytes of main memory, slots into the 3200 Series between the bottom of range 3220 and the higher performance 3240, which can address up to 16 megabytes.

When compared using a variety of benchmark tests with DEC's 32-bit mini, the 3230 is said to pro-

vide 94% of the performance of the VAX 11/780 at a much reduced price. A typical 3230 system would cost about £70,000, says the company.

Although the mini market for 32-bit units has traditionally been for scientific applications, product manager Fred Mascarenhas told Computer Weekly that sales are now much stronger for commercial applications, about 70% 80% of the company's machines going to this sector.

Deliveries of the 3230 will start immediately.

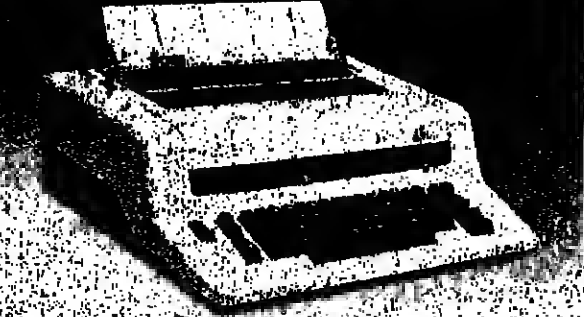
SEL Computers is also stepping up its marketing of 32-bit minis with the three new systems options based on its 3277 machine.

In the middle and top of the range an internal processing unit (IPU) leaves the CPU to control I/O and interrupt operations. This results in a very high system throughput, says SEL. The further addition of floating point units enable the CPU and IPU to perform floating point operations at high speed.

All three systems are expandable to 16 megabytes of main memory.

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NEWS BRIEF

Navy buys ICL 2976s

THE Royal Navy is buying three ICL 2976 mainframes and 2000 terminals to replace its existing separate stock control computers with a single unified system operating across the country. The entire project is understood to be costing around £10 million, including £2 million for software.

ME29 success

THE sales success of the ICL ME29 continues with the announcement that the ICL machine is to replace an IBM System 3 at Alkali UK, the agency that runs employee motivation schemes for 20 client companies. The contract is worth £250,000 and includes software modules for award computation based on ICL's Prosper.

16-bit agreement

SIGNETICS, together with its parent, Philips, has signed an alternative source agreement with Motorola covering the 16-bit M68000 microprocessor. The agreement is described as being "aimed at creating the industry's strongest 16-bit product line".

Memory boost

A GENERAL purpose memory system claimed to be the first standard system with built-in intelligence, memory fault tolerance, advanced diagnostics and preventive maintenance features has been announced by Intel. Called the IQX system, it can come with dynamic and static storage interleaved and is added to Intel's Series 90 memory family.

Cut-price

SYSTEMS builders could be interested in a cut-price multiple peripheral offer from CPU Computers of Woking. The total package price has been reduced from £4,500 to £2,999 for one 60 cps Centronics matrix printer, two Shugart eight-inch floppy disc drives, one eight-inch Winchester drive with controllers and a CPU Pentland VDU.

Recruitment firm

BEGINNING its trade in March is a new company for the recruiting and appointing of DP staff. Sloga Gale, based in Kingston, deals with "the whole gamut of DP professionals" on its appointments register on a flat fee system.

Iran business

HONEYWELL Italia, which covers the Italian market on behalf of its US parent, has issued a statement saying that any resumption of business there is "subject to the evolution of relationships between Iran and the USA". It was not ready yet to resume business with its Iranian distributor, Ismail.

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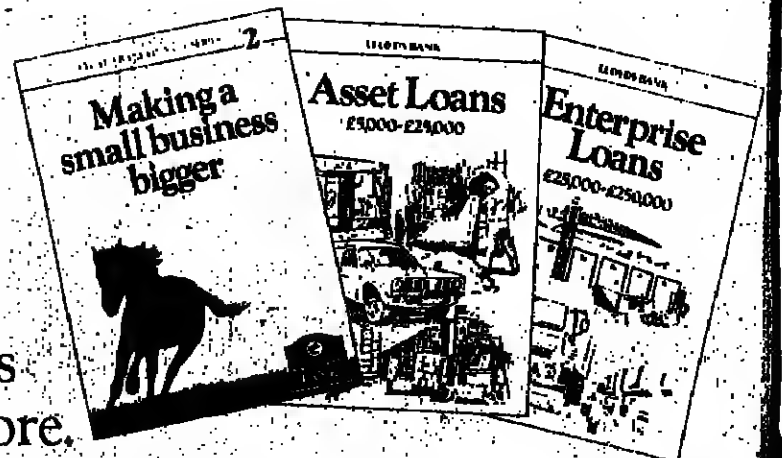
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200 screens will link to joint WP and DP system

by Rory Johnston
A COMBINED word and data processing system complete with its own local area networking system has been launched by Omnidata, the California firm that has designed products for Triumph Adler and is now branching out on its own.

A xerographic printer from U-lia in Japan is expected to be available as an optional extra by the end of the year.

Up to 200 screens can be attached to Omnidata, the 1.5-megabit local network that uses IBM, SDLC protocols to provide access to shared printers and discs with file processors.

A cluster system called Omnidata is also offered, allowing up to five screens to be operated together.

Omnidata founder Paul van Alstyne, who like others of his Omnidata colleagues took part in the founding of Wordplex, predicted that sales of clustered word processors would overtake those of standalone machines by 1983.

A direct marketing operation for Omnidata is starting up in the UK, and it is planned to open a factory for system assembly in Nigeria.

Omnidata is 40% owned by Triumph Adler (which is ultimately owned by Volkswagen) and the Omnidata team were involved in the design of the Bitsy word processor which TA has been selling for nearly two years worldwide.

The Omni 2 consists of separate screen, keyboard and twin floppy disc units which can nestle together on a desk. Mathematical and sorting functions are provided when in word processor mode, and data processing can be done either in Cobol or Basic. Including a Qume daisy-wheel printer, one Omni 2 sells for £6,250.

The U-Bix printer will also act as a copier and will sell for between £10,000 and £15,000.



Surveying the Omni 2 assembly line in Westlake, California, are two of the firm's founders, Paul van Alstyne and George Greenspan, who have switched from designing word processors for other people to working for themselves.

Dealers attack CAP

by Kevin Cahill
MAJOR criticisms of UK software giant CAP were voiced at a meeting of Sord dealers.

The meeting, in Beaconsfield, was attended by 14 dealers from all over the UK, and the Penzance-based Sord distributor, Exleigh Business Systems.

Dealers at the meeting, called to launch the Sord master baiter package and to demonstrate the PIPS data handling software, complained about having to buy demonstration software from CAP, unfriendly prompts and difficult manuals.

Don Martin, a director of Exleigh Business Systems, described the meeting as stormy. He felt, however, that he had been able to calm some of the dealers' fears by pointing out that extensive research in the UK and abroad had failed to produce a better set of packages than CAP's.

A spokesman for CAP said they were sorry to hear of the criticism and hoped that the new CAP structure would make support to the dealers easier and better.

SOFTWARE FILE

Basic aim to beat the program pirates

TWO Basic products for use on the Commodore Pet have been released by a Dorset-based company to try and combat not only Basic's limitations to speed and performance, but also the illicit copying of programs written in the language.

DTL-Basic is the name of Drive Technology's compiler, which is said to reduce the run-times usually associated with the use of an interpreter, and also, since compiled programs are more compact, use less of the precious 32K-bytes of RAM on the Pet.

While DTL-Basic is aimed at hobbyists and educational users who do not intend to sell programs, a more sophisticated version of the same product is available for those concerned with protecting their software development, called DTL-P-Basic.

Both products are said to be fully compatible with the Commodore-Interpreter, so that existing programs can be re-compiled to run 10 to 20 times faster. It also converts integers to real numbers for speed and accepts extensions to Basic implemented in assembly language on RAM or ROM.

The idea behind the protected version of DTL-Basic is to stop illicit copying and piracy by putting user-copies on protected discs, formatted by DTL so that they cannot be copied or duplicated.

DTL estimates that for every copy of a program sold, two or three copies are illicitly made.

The method of protection is closely tied to Commodore disc technology. "We use a special utility in the disc drive RAMS which formats the disc so that certain tracks will give errors if they're read," explained David Hughes of Drive Technology. "In fact they do contain information and programs won't run without it. Every time you run a compiled program on the protected version, it looks for that information, and if it's not there it corrupts itself and dies. This protects the whole disc being copied as well as individual files."

Although Hughes acknowledged the universal truth that any protection system written can be busted, he reckons that his is more fool-proof than most, since it has several layers to penetrate.

Versions of the compiler have been developed for the 3000 range of Commodore machines and the 4000/8000 range. Prices for the 3000 range, which should be available in April, are £300 for compiler and manual, with £100 for annual update service for DTL-Basic.

For the protected version, DTL-P-Basic, manual and compiler cost £900, with the update service at £200 and a box of 10 protected discs for £180. But for the author who plans to sell his work commercially, Hughes suggests that the compiler will pay for itself quickly, as well as offering advantages in allowing more space for generously commented programs and therefore better documentation and maintenance.



ON the assumption that engineers need friendly computers, the Royal Aeronautical Society's Engineering Sciences Data Unit has produced two "user friendly" graphics packages aimed at cutting out much repetitive and time-consuming calculation in design areas such as structural engineering, material fatigue and fluid mechanics. The packages, called COM-pacs, allow engineers with no special training in computing or programming to perform calculations and see immediate results on the screen, using Tektronix 4051 graphics computer, as pictured here.

Package designed for first-time user

EXLEIGH Business Systems has announced two new packages to run on the Sord range of microcomputers which Exleigh distributes in the UK.

PIPS is a text and file handling package which is said to allow the first-time user to create, sort, judge, and analyse data without programming knowledge. The second package, as yet unnamed, is a specially tailored general accounts package for the Master Bakers Association.

Ada's place in 'Tower of Babel'

DR KNUT RIPKEN, who leads the team developing the front-end Ada compiler, is to present a seminar on Ada, designed to inform marketing and software professionals of the latest developments in the language.

The seminar is to be held in London on April 23/24, sponsored by the Education Foundation of the US Data Processing Management Association and the UK IDPM. It is to focus on Ada's place in the programmer's "Tower of Babel", its main features and programming environment, as well as specific areas of writing and designing for the language.

Those interested in attending should contact H. Flournoy at State of the Art Ltd, on 01-242 4045.

IN last week's report on the Gower software protection conference reference was made to a software package called Locksmith. This is marketed by Software Products Inc, not by Sensible Software as we reported, which makes a similar product known as Back-Up.

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ADP subsidiary to specialise in hotel computers

by Keith Jones
SEEING great potential in the hotel business for computer systems sales, ADP Network Services has set up a separate subsidiary company, ADP Hotel Services, to concentrate entirely on a market estimated to be worth about £100 million a year.

The unit offering from ADP Hotel Services is a system based on the Rair Black Box multi-screen microcomputer. It comes with software development by ADP for handling jobs like local reservations, room management, food and beverage stock control, function booking, personnel records, and accounting operations such as ledger updating and profit and loss reports.

Hotel groups will be able to use their Black Box terminals to link into the ADP network for accounts control and central reservation processing, and all users will dump files on to the network for backup.

The concept of a local system operating in conjunction with its network facilities is not new to ADP. For several years the company has been promoting its On-site service where most of the workload of a big customer is run on a dedicated Digital Equipment DECsystem 2010 while ADP's DECsystem 10-based worldwide network service remains available.

For this reason ADP has seen fit to use a play on words, ADP Innate, to describe its new hotel service. It was developed earlier in the UK but ADP expects to promote it in overseas markets.

ADP says that it selected the UK Black Box microcomputer for reasons like its multi-terminal configuration - there are at least two screens on each machine - the availability of a five-megabyte hard disc drive, easy access to the original supplier and the popular CPM operating system which provides the possibility of software portability if an alternative machine model is ever needed.

To strengthen its credibility in the hotel business ADP has hired Alan Coby as ADP Hotel Services managing director. He has 12 years' experience in the hotel industry where he has developed systems for applications like management information, financial accounting and reporting. Coby referred to a survey carried out early last year in conjunction with the British Association of Hotel Accountants which revealed that nearly 90% of the 60 hotel groups reviewed used some form of computer facility but felt that their specialise in hotel applications.

ADP's batch and network services are already used by 200 hotels in the UK and the US.



Roy Atherton teaches Comal on a Piccola microcomputer.

'Comal easier to learn for beginners'

by Nicholas Benwell
OVER the last five years or so, the Danes have caused quite a stir with their new language called Comal (Common algorithmic language).

A structured version of Basic, its full name is Comal 80 and it preserves Basic's didactic qualities.

Roy Atherton, the UK Comal guru, organised a conference at Brunel College where he explained to some 80 teachers and others, the advantages that they would gain for their students by switching to Comal.

Comal was said to be easier for beginners to learn than Basic because it tackles problems like number doubling in a way which relates more closely to a human approach. The resulting programs were likely to be shorter than when written in a computing language and it was easier to debug.

Pascal, perhaps Comal's nearest relative, was too difficult for the under 16s, and yet Comal programs, on average, are half the length of equivalent Pascal versions, insists Atherton.

Comal is currently implemented on only two or three microcomputers, so the field is wide open for the computer industry to adopt this new language. The style of implementation, though, is important as it is mainly diskette-based at the moment with the result that something of a juggling act is needed to set up a system.

Richard Kubies of MMS Computer Systems, himself an ex-teacher, feels that supplying it on a ROM, as Commodore Business Systems is proposing, is the way forward.

Controlling food and drink

by Chris Yount
WHAT is thought to be the first system for food and beverage stock control was launched by the Hotel Systems Division of Monotype Communications, at the Catering Equipment, Food and Services Exhibition. It costs between £100 and £150,000.

A Monotype spokesman said previous attempts to provide this service had failed because they were not systems houses had tried to bend US software to fit a UK environment.

Monotype commissioned Multiple Systems Ltd to write the software to its own specification.

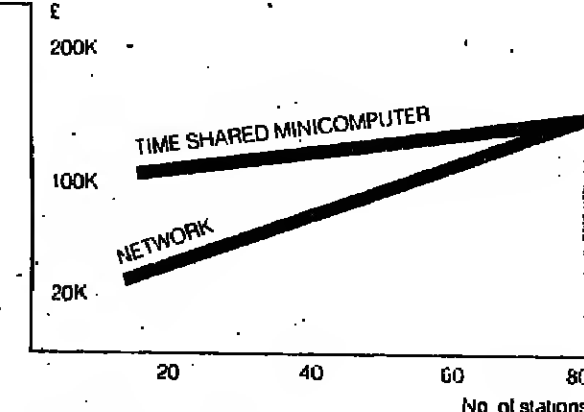
The system is menu driven and is designed for use in hotels, colleges, industrial caterers and banqueting firms. It has three main functions: maintenance and reporting, recipe costing and working out menus.

The system can be used for up to eight sales outlets and can handle up to eight pricing structures.

The software is written in a Cobol-like language but conversion packs for Pascal, Basic, Fortran and Assembler are also available.

The spokesman said Monotype's word processing software was also supplied free with every system.

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SILICON TECHNOLOGY & COMPUTER SCIENCE

MSA aims to be a major force in office of the future

THE announcement that US software products house Management Science America was going public, has focused attention on a firm with a colourful history and on its even more colourful chairman, John Imlay.

Based on the unspectacular field of financial and accounting packages, the company has turned, under Imlay's leadership, from a long and tortuous bankruptcy in the early Seventies to a turnover today of \$50 million, and is aiming to become a major force in the office of the future.

Up to now MSA has stuck fairly closely to its original product line of applications packages for financial reporting, ledgers, and payroll. Customers are offered standard options to fit their systems to the varying laws of different states, and are saved the considerable expense of program maintenance by the updates issued by MSA whenever, for instance, tax laws change.

There's no difference between what we are doing and developing a record for a record player.

Now, however, Imlay is charting a new course for the company based on his own vision of the software house as the only sensible source for a design for the automated office.

"Somebody has to tie the systems together," he says, adding that it will not be the companies already in the field. "They all have a hardware mentality," he asserts.

To this end, part of the proceeds of the sale of 11 1/2 million shares will go towards acquiring small companies to provide MSA with

expertise it does not already have. Out of this is intended to come a system design for the office of the future that the customer will be able to run on whatever hardware he wants. "I don't care about the hardware as long as it has the capabilities needed," Imlay says.

Here he is flying in the face of all the opinion that says that office systems running on general purpose hardware tend to be difficult to use and unsuited to the office environment and office workers.

He asserts adamantly, "There's no difference between what we are doing and developing a record for a record player."

Firms such as Exxon, Imlay says, are going to be selling a hardware product even though they claim to be selling a system.

In contrast, he suggests, "the fellow who designs a system without hardware will be giving the real value added," and this he intends to do, to run on practically anyone's kit.

He adds with a smile, "I want to be nice to Exxon."

Developments in communications are especially significant for Imlay's office of the future thinking. With satellites and cheap earth stations providing almost unlimited bandwidth, electronic mail and teleconferencing will become easily available and convenient, and must be a central part of the system design. Teleconferencing, incidentally, is something Imlay is already enthusiastically using at MSA to link the offices that are scattered around the country.

"It provides lots of empathy," he says.

Looking at MSA's traditional product line, Imlay says, "Business prospects are stronger than ever."

The recession is causing some difficulty in getting orders actually signed, but on the whole, financial stringencies lead to more demand for his money-saving pro-



IMLAY... "I don't care about the hardware as long as it has the capabilities needed."

ducts, not less, Imlay believes. "The market is expanding faster than we can," he says.

The introduction of the IBM 4300 range has given MSA 200,000 new prospects, Imlay estimates, and with current penetration of the market less than 5%, the company is aiming to grow to 15,000 customers in the not too distant future.

A UK office has been opened, and expansion is also under way into Australia, Canada, and Belgium.

UK financial reporting and ledger requirements are similar to those in the US, so MSA's software for these areas can be used here without much change, but payroll systems are totally different. For that reason MSA bought QPAC and its existing products, giving Imlay a complete range here.

He does not see himself as competing against UK software houses, but rather with their US equivalents and multinationals such as IBM and RTZ.

He sees little threat from microcomputers, regarding them as being in a different league from the nine mainframes his products will currently run on. There are plans to develop versions for the Hewlett Packard 3000, but Apples and Pests do not enter his thinking.

Where Imlay does see the spectre of competition is from Japan. Software is Japan's Achilles' heel at the moment, Imlay says. "But in two years they will realize they need software and then..."

With government loans and tax concessions, and their traditional high productivity, the Japanese will be a major competitor by 1985

The fellow who designs a system without the hardware will be giving the real value added.

as Imlay sees it. "And I don't relish the thought."

Imlay's involvement with MSA has been eventful, in say the least. Having been a salesman with Univac and Honeywell, he first came to the seven-year-old MSA in 1968, to sort out the problems caused by an over-rapid expansion.

Over the next three years the firm went through a tortuous bankruptcy and Imlay was sacked twice.

Eventually he was reinstated at the insistence of creditors, he repaid all the major secured debts, and since 1972 the firm's turnover has grown from \$2.7 million to \$50 million without getting out of control.

The success of the rescue gave Imlay a chance to look outside at broader issues, and in 1979 he was president of AIAAPSO, the US computing services association, the first to come from a software products house.

The issues of software copyright and unfair competition from the banks and accountants preoccupy

him there. His efforts at copyright are finally coming to fruition, with a Bill currently before the House of Representatives, and a lawsuit still going on against Citicorp.

Asked what he is especially proud of from his time at ADAPSO, Imlay replies, "We opened up a dialogue with IBM." This included negotiations over software protection and the release of specifications of new products. The latter was largely successful, Imlay feels, and he also managed to get IBM to break up software packages so that the separate parts were small enough for his members to compete against.

He sums up, "We have to live with IBM so we need to talk to them."

Imlay's reputation for dramatic gestures and colourful, outrageous speaking continues unabated. Whether his daring claims are the office of the future will be vindicated or not the computing community is waiting eagerly to see.

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MICRO NEWS

Donald Kennett selects three areas of interest from last week's Microsystems 81 conference and exhibition

More work is needed in the upper levels of ISO model

WORK on the upper levels of the ISO layered networking architecture will involve a good deal of thinking about for some time to come, according to Charlie Bass, co-founder of US local networking company Ungermann-Bass.

In his keynote speech at the Microsystems 81 conference last week, Bass told delegates that bringing together the methods used in many different applications and by many different suppliers would be quite a feat.

However, it was increasingly recognised that the upper level functions - application, presentation and session control - could be worked out independently of the lower level ones and could remain consistent across different types of lower levels.

"Local networks concentrate on the lower levels," he said. "Ethernet only talks about levels

two and three and chips to do Ethernet will only encompass the lower levels. Our product encompasses the lower four levels and allows the user to get on with five, six and seven."

Bass outlined the alternatives available in local networking, since he thought that no one set of technological approaches would solve the world's problems. Topologies, he felt, were like religions: users were born with an approach and would live and die with it. It probably reflected their outlook and that of the organisation for which they worked.

A large organisation with a hierarchy of computing facilities from mainframes to personal computers would probably have a hierarchical network, which was different from the star topology used by PABXs.

The UK was the centre of the universe for rings, he added, while

the bus was preferred by his organisation for its lack of central controller and its use of passive taps.

He predicted that in the 1980s local networking would converge with long-haul networking into something called integrated processing, where an individual at a terminal could access local or remote facilities with no apparent difference.

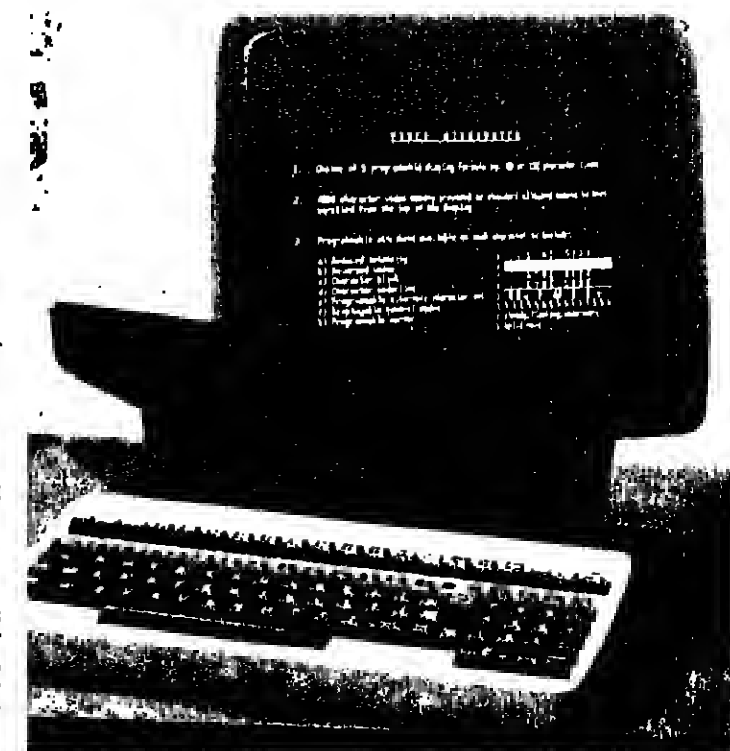
X25 was being used in local networks simply because the parties wishing to communicate locally had already implemented it for long-haul communication.

He drew attention to the differences between broadband and baseband transmission. Broadband, in which transmitted data was modulated on to a high frequency carrier, was very attractive to implementers of systems in which video, voice and data traffic were to be handled separately but

on the same cable.

Coaxial cable was used extensively in the cable television industry and it provided a bandwidth of up to 300MHz, capable of carrying about 150Mbps of data. Broadband techniques were ripe for leadership towards open networking standards, but the many companies active in the field, including Wang and IBM, were probably more interested in market leadership than standards leadership, he thought.

Baseband systems, such as Ethernet, had been criticised for being unable to carry video traffic, but they saved on expensive broadband modems, since they put digital signals directly on to the cable. The lack of a modem gave rise to a trade-off between speed and range - 1,500 feet at 10Mbps or 4,000 feet at 4Mbps, as against up to 25 miles for broadband.



Power supply under Gresham Lion of Feltham, Middx, has diversified into terminals following a deal with Tames Scott Electronic Developments for the manufacturing and marketing rights to the Lymc 5000 132-column 6809-based VDU.

Zilog turnkey package for systems market

IN an effort to boost its systems sales, micro maker Zilog used Microsystems 81 as the platform to launch a turnkey package based on its established MCZ-1 microcomputer, but now offered with an accounting package which runs under a Commercial Basic with a built-in operating system, as well as a printer and a VDU.

Systems already account for 30% of Zilog's \$50 million (last year) worldwide sales, and in Europe the proportion is 60%, but these have always been sold to firms which were primarily customers for components. Systems division's head of European marketing Dr. Harold Gelsler said last week it was a bit of a mystery how so many systems had been sold when awareness of Zilog as a systems company was so low.

The aim was now to sign up dealers with expertise in the small business systems market, to complement the dealers whose experience was rooted in industrial and component products.

Systems division did not aim to compete directly with components division's customers, Gelsler said, nor to sell to end users, but systems houses considering developing software for turnkey systems had asked if Zilog could produce a stop-gap accounting package so that they could start selling systems and developing

their own software at the same time.

Another request from users through their dealers was for Zilog to back the maintenance process, so another part of the new turnkey package is a maintenance contract with Zilog. Zilog had previously referred customers to Mills Associates for maintenance. It will now contract with third party maintenance companies itself, to service its contracts with users until it builds up its own field engineering team.

The accounting software is licensed from Holland Automation International in Holland, under a royalty agreement and was chosen after several packages were evaluated by accountants. It is an established system and has the added advantage of being available in French, German, Italian, Spanish and other natural languages. Should demand justify, it will be adopted to run under RIO and CP/M, the operating systems already available on Zilog systems.

Similar moves are being made by Zilog in the US, but there it is using Cobol programs instead of Basic.

The turnkey system with an Anadex 9502 matrix printer costs £4,830 and with an NEC Spinwriter petal printer £5,535. The Wordstar word processing software from Micropro is an option and versions run either under RIO or under CP/M.

Swedish redesign ABC-80

SWEDISH design house Data Industrie has re-engineered its ABC-80 280-based microcomputer. The new version, called the ABC-800, is to be produced at the rate of 50 a day from mid-April by Swedish television manufacturer Luxor, which also makes the ABC-80. It will be sold in the UK by Micrograph of Knutsford, Cheshire.

Data Industrie has also sold a licence for the ABC-800 to an unnamed "large US company with interests in the field" and which is said to have 100 programmers writing applications programs for it now. The deal is to be announced officially at the Hannover Fair.

Additional hardware for the system includes a video driver board containing up to 18K-bytes of RAM and capable of controlling a high-resolution graphics display with a resolution of 240 by 240 pixels.

The basic line also been improved and is now compatible with the ANSI standard. It has 16 digit floating point arithmetic, variable names up to 32 characters long, and colour graphics handling instructions such as Vector and Paint.

Data Industrie also showed a colour graphics system called Datacolour, which has a resolution of up to 640 by 512 picture points and is capable of being connected to an external computer via a V24 interface or operating as a stand-alone unit. Prices start at about £4,000 plus the colour monitor and input aids such as a digitiser pad and software.

No connection

On March 5, Micro News reported on a high resolution graphics package for the Apple II, which is available from Systemics Ltd, 3 Hillberry Court, Bushy, Hertfordshire. The company has no connection with the Systemics International Group, and is based in Baddlesley, Essex.

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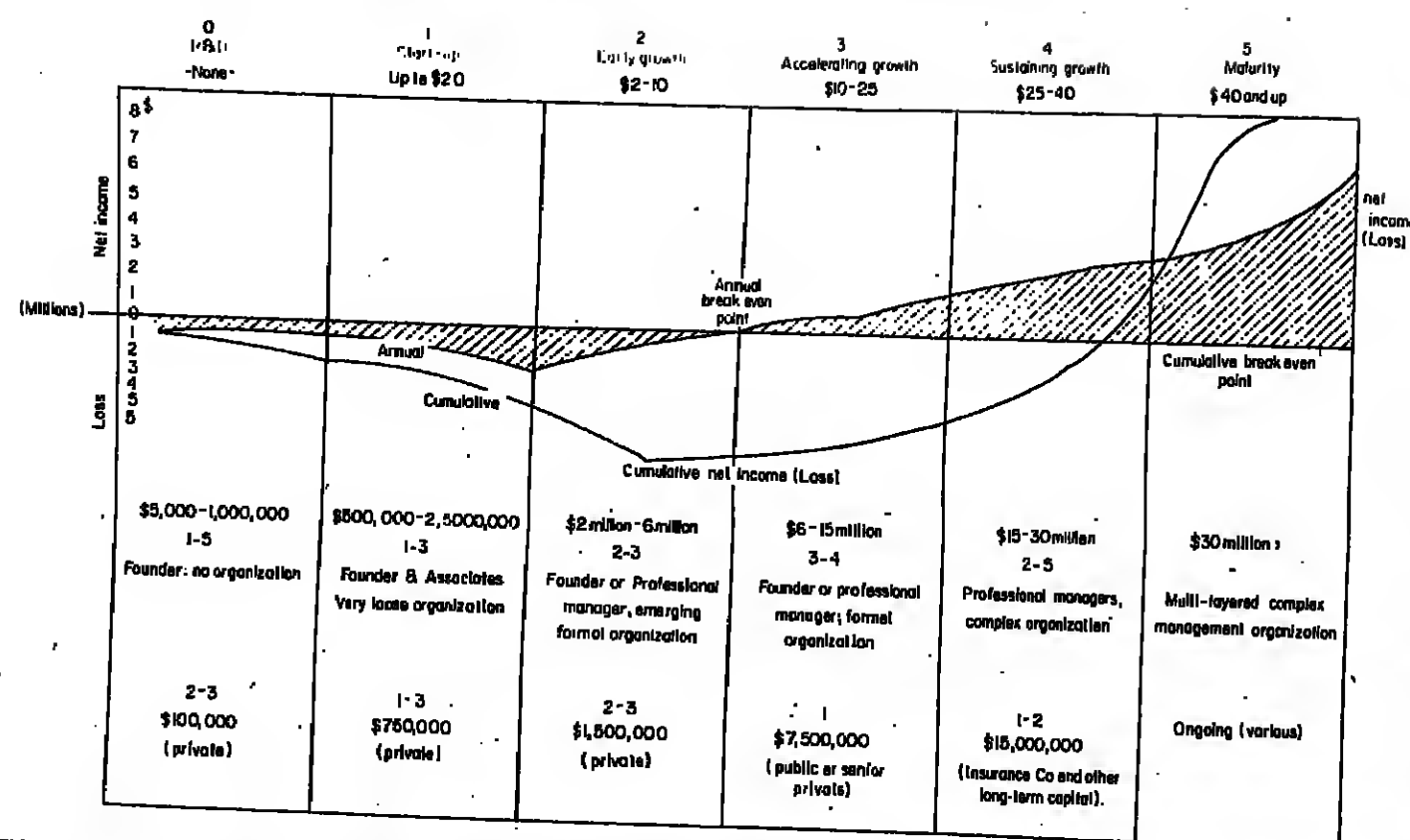
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Phase activity level-revenue in millions



This table shows the life cycle of a new enterprise - a model of a growing and successful company.

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Setting up your own company - 3 How to finance an expanding enterprise

IN this third article on the care and financial maintenance of small computer companies, we look at some of the problems which are likely to face the entrepreneur as he or she moves from a one-man operation to larger things.

So far we have assumed that the operation is a one-man/woman company, maybe selling a contract service, or a consultancy. Because there is such a substantial difference between pure trading companies and a software or hardware manufacturer, we will assume for the remainder of this series that the company, like a lot of small computer companies, does a bit of manufacturing and selling.

The first thing to consider is the cash flow. Is there going to be enough money coming in fast enough to pay the bills as they fall due?

The key bill, as the company moves from sole proprietor, is wages. The salaries must be paid each month, whatever happens.

This, then, is the moment to look at the various start-up and equity-related issues available. Basically, equity is an investment in a company, not a loan, and is usually recorded in the form of shares given to the investor.

The advantages of equity are that, unlike a loan, it is not basically repayable, and the interest is determinable by the company itself, in the form of dividends. The investor logically hopes to make an income from his investment and perhaps capital gains by selling his or her shares later. But the main advantage from a small company's point of view is that there is no burden of capital repayment.

Assuming that you are a small software house, writing software for the hardware you buy from an OEM manufacturer, and selling the results as a package, you are going to face two problems: You will have to pay your supplier, maybe long before you are paid yourself. And you are going to have to pay yourself and your programmers while you write test and implement the software.

If you consider your approach or your software unique, you may be able to get extended credit from your supplier. But beware - this road to ruin is paved with the corpses of small outfits which had the credit strings from a supplier drawn tighter than originally promised.

At this point you should consider the kind of capital needed to get you into a reasonably comfortable trading position. As a rule of thumb, look for equity capital to cover one year's trading. The Barclays start-up loan mentioned in last week's table should help most mixed software hardware companies off the ground.

But suppose you have a project which will take more than a year to

get into production and into the marketplace. What then? Or, if you have been expanding well, that your initial capital is no longer covering your gap between sales and payments?

On the left is a table which shows the various stages of a growing company. You should be able to match the growth of your operation against the table and see what you should be looking for in way of finance at any given moment.

When you have outgrown a small start-up loan and are thinking of specialised financing, there are many schemes available which offer equity rather than loans, or a mixed package of the two. The NRDC offers such packages to many merchant banks.

If you are to apply for the packages the first thing you will need is a business plan, the one being to demonstrate to your potential backers who and what your company are.

In America business plans are run in volumes, but traditionally here in the UK they run from 10 to 25 pages.

The business plan should show, at the very beginning, the pedigree of the team which is to run the company. This can be in the form of a CV of each of the key members of the team.

Then you should set out in technical language a description of your company and its key products.

This is usefully followed by an analysis of the markets in which you intend to sell your products, and your plan for organising the sales drive.

Naturally you need a cash flow and any other details of your financing needs.

After that you should put in as much relevant material as you can, predictions of market growth in the area you intend to operate, and details of your suppliers and contacts.

When you have finished the business plan take a long hard look at it and ask yourself would you put into it the kind of money you are expecting others to?

● In the next article in the series we will look at sources of equity finance, bearing in mind the changes made for investors in the Budget.

CORRECTION: Last week's article on financing for the small computer company event to press before the Budget and included several errors which have since been corrected. Contact the relevant bank for details. An error showed that the business development loan is not from amounts of £2,000 to £10,000. The latter figure should have been £100,000. Apologies.

Leasing boom

UNITED LEASING, the London leasing company specialising in IBM leases, has reported sharply improved profit and sales for 1980. Profit was £502,000, over £100,000 up on 1979. If the special item of £350,000, realised from the sale of interests in a management company, is taken into account, gross profit for the year is £152,000.

Turnover rose to £9,600,000 from £5,000,000 in 1979.

Turnover up £2m

TURNOVER at Kwik Inform, a London-based computer and peripheral manufacturing and marketing company, rose by nearly £2 million in 1980. Turnover was £10,425,000, against £8,500,000 in 1979.

Pre-tax profit rose to £1,400,000 for 1980, from £1,253,000 in 1979. This was short of expectations which had led the market to bid a higher price for the company.

W Europe market to outstrip US by 1991

THE compound annual growth rate for the world electronics market, including computers, will be 8.5% through to 1991 according to Dr Ian Mackintosh.

Speaking to delegates at a Semicon/Europe meeting in Zurich recently Mackintosh said that the total electronics market would be worth \$850 billion by 1991, three times what he estimated the worldwide car market to be by then.

By that year the biggest single market will be Western Europe, with annual expenditure of \$244 billion, followed closely by the US with \$211 billion. Japan will be spending \$95 billion by then.

The relative trade balance in electronics by the year 1991 will have Japan in surplus to the tune of \$40 billion and Western Europe in deficit by \$12 billion, he said.



Ulf Gustavsen, managing director of Norsk Data UK, will push software development for the Norwegian company in Britain.

Fast-growing Norsk sees UK as prime site for software development

NORWEGIAN computer company Norsk Data has revealed a doubling of profits for 1980, to just over £2.5 million from just over £1 million in 1979. Turnover for Norsk rose by £8 million to £25 million in 1980. The shares stood at just over 400 Kroner on the Norwegian stock exchange last week, up from 110 Kroner late last year (£33.40 against £9.90).

The figures, which were revealed at the opening of Norsk Data's new UK headquarters in Newbury, have led City money-men to speculate that the company may raise funds in the UK. Certain institutions are understood already to have holdings in the parent company in Norway.

Ulf Gustavsen, managing director of Norsk UK, refused to respond to questions about the possibility of UK financing for the company. Chairman of the Norwegian parent company Asmund Slogendal said that he would not rule it out but that there were no immediate plans for either a listing on the UK Stock Exchange or for raising private equity.

Norsk Data has just moved its UK office from London to Newbury and announced plans for a range of developments which could provide 20 to 40 more jobs in the area.

The company claims an annual growth rate, in terms of staff and sales, of 40% per annum for the past 13 years, and sees the UK as a substantial growth market for computers.

Slogendal said the company recognised the problems of the UK recession, but felt that the "cost-cutting" approach adopted by Norsk Data had enabled it to expand its customer base, despite the problems of the economy.

The company has recently installed systems at Hull College of Higher Education and at Pitman Press. The latter is an indication of a move out of the almost exclusively scientific and academic area to which it has been confined since opening in the UK with the installation at Exeter University's department of computer science.

The company has just won a £10 to £12 million order for the flight simulators for the American F16 fighter bomber, and the CERN project at Geneva now has over 150 Norsk computers installed.

Slogendal said that plans for the UK were to continue to import machines from the Norwegian parent, but to do all the software and technical development locally. It is very difficult to recruit suitably qualified software people in Norway, he added.

NEB makes big profit offloading ATS shares

THE National Enterprise Board has made another four-figure percentage profit on the sale of its stake in a high technology company.

It has sold 75,000 shares in Automation and Technical Services (Holdings) for £806,250 at a profit of 1,512%. The NEB took £100,000 of preference shares in April 1978, which have now been redeemed at par (their face value) and £30,000 of equity, representing a 30% stake in the company. These are the shares which have made the profit.

Another 14 shareholders have also sold a further 20% of the equity at the same price - £10.75 per share, says the company.

Buyers of the shares are two

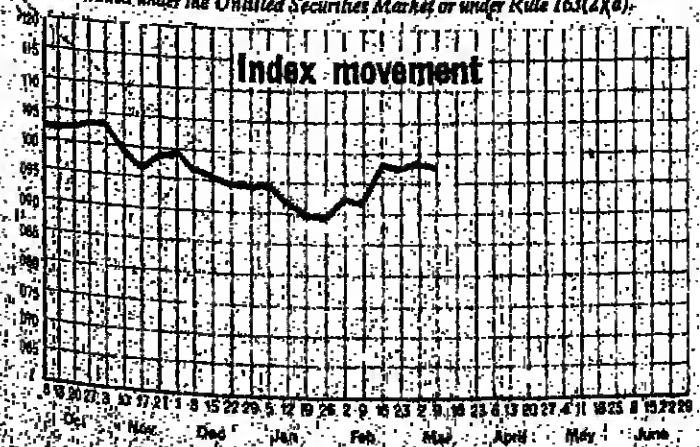
groups seeking investments in high technology companies, Innotech Investments and investment trusts managed by Murray Johnstone. Innotech now has a 33% stake in ATS, while Murray Johnstone's clients, Laurence, Proust & Co and ATS employees, have raised their stakes from 18% to 29%.

ATS (Holdings) is the parent company of ATS Communications and ATS Telemetry, formed in 1969 and now based in Haywards Heath. The two make a range of telegraphic communications systems including Vitol telegraph-compatible VDUs, telex auto dial and message distribution systems, and telemetry remote process control equipment.

CW SHARES TABLE

Date: 12/3/81		Index: 82.68 Change: -0.60		US Stocks	
Price	London Stock Exchange	Price	Change	Stock	Price
120	118	118	-2	Comp Balance	105
122	120	120	-2	Comp Data	110
124	122	122	-2	Comp Data	115
126	124	124	-2	Comp Data	120
128	126	126	-2	Comp Data	125
130	128	128	-2	Comp Data	130
132	130	130	-2	Comp Data	135
134	132	132	-2	Comp Data	140
136	134	134	-2	Comp Data	145
138	136	136	-2	Comp Data	150
140	138	138	-2	Comp Data	155
142	140	140	-2	Comp Data	160
144	142	142	-2	Comp Data	165
146	144	144	-2	Comp Data	170
148	146	146	-2	Comp Data	175
150	148	148	-2	Comp Data	180
152	150	150	-2	Comp Data	185
154	152	152	-2	Comp Data	190
156	154	154	-2	Comp Data	195
158	156	156	-2	Comp Data	200
160	158	158	-2	Comp Data	205
162	160	160	-2	Comp Data	210
164	162	162	-2	Comp Data	215
166	164	164	-2	Comp Data	220
168	166	166	-2	Comp Data	225
170	168	168	-2	Comp Data	230
172	170	170	-2	Comp Data	235
174	172	172	-2	Comp Data	240
176	174	174	-2	Comp Data	245
178	176	176	-2	Comp Data	250
180	178	178	-2	Comp Data	255
182	180	180	-2	Comp Data	260
184	182	182	-2	Comp Data	265
186	184	184	-2	Comp Data	270
188	186	186	-2	Comp Data	275
190	188	188	-2	Comp Data	280
192	190	190	-2	Comp Data	285
194	192	192	-2	Comp Data	290
196	194	194	-2	Comp Data	295
198	196	196	-2	Comp Data	300
200	198	198	-2	Comp Data	305
202	200	200	-2	Comp Data	310
204	202	202	-2	Comp Data	315
206	204	204	-2	Comp Data	320
208	206	206	-2	Comp Data	325
210	208	208	-2	Comp Data	330
212	210	210	-2	Comp Data	335
214	212	212	-2	Comp Data	340
216	214	214	-2	Comp Data	345
218	216	216	-2	Comp Data	350
220	218	218	-2	Comp Data	355
222	220	220	-2	Comp Data	360
224	222	222	-2	Comp Data	365
226	224	224	-2	Comp Data	370
228	226	226	-2	Comp Data	375
230	228	228	-2	Comp Data	380
232	230	230	-2	Comp Data	385
234	232	232	-2	Comp Data	390
236	234	234	-2	Comp Data	395
238	236	236	-2	Comp Data	400
240	238	238	-2	Comp Data	405
242	240	240	-2	Comp Data	410
244	242	242	-2	Comp Data	415
246	244	244	-2	Comp Data	420
248	246	246	-2	Comp Data	425
250	248	248	-2	Comp Data	430
252	250	250	-2	Comp Data	435
254	252	252	-2	Comp Data	440
256	254	254	-2	Comp Data	445
258	256	256	-2	Comp Data	450
260	258	258	-2	Comp Data	455
262	260	260	-2	Comp Data	460
264	262	262	-2	Comp Data	465
266	264	264	-2	Comp Data	470
268	266	266	-2	Comp Data	475
270	268	268	-2	Comp Data	480
272	270	270	-2	Comp Data	485
274	272	272	-2	Comp Data	490
276	274	274	-2	Comp Data	495
278	276	276	-2	Comp Data	500
280	278	278	-2	Comp Data	505
282	280	280	-2	Comp Data	510
284	282	282	-2	Comp Data	515
286	284	284	-2	Comp Data	520
288	286	286	-2	Comp Data	525
290	288	288	-2	Comp Data	530
292	290	290	-2	Comp Data	535
294	292	292	-2	Comp Data	540
296	294	294	-2	Comp Data	545
298	296	296	-2	Comp Data	550
300	298	298	-2	Comp Data	555

The table shows the closing prices in America on Thursday and the mid-day prices on Friday for London. The share index is based on the price of the UK companies in the table. High and Low have been adjusted where necessary. Shares traded under the Unlisted Securities Market or under Rule 163(2)(a).



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High road and low road procedures

Bryan Niblett

Donald Michie

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graph LR
    A[Consider structural information] --> B[Apply appropriate T-rule]
  
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continue the policy of the previous government in supporting ICI. . . . Following drastic pruning of staff earlier in the year, Computer Enterprises Ltd has issued redundancy notices to a further 25 employees. Out of a original staff of 56, only four are not now been given notice. . . . The UK computer bureau industry decreased work done by 10 per cent in the third quarter of 1970 compared with the same quarter of 1969. . . . ICI continued to dominate the UK market for computer hardware in 1969 and had a big lead over IBM according to written evidence submitted to a DoI inquiry.

In the end, during the present action or after some future trouble, it will probably have to. When that happens it should resist the knee-jerk reaction and blame the extra expense on a big, bad union. The union in this case is simply reflecting what its computer staff members see as the realities of their market.

THIS week's example of the strange things people say in the media about computers was sent in by John Hoffmann, of Hamforth, Calhoun, who wins £5.

“You’ve got a modern kitchen to be proud of. So I give me to have to tell you that it’s already as out-of-date as the hand-powered mangle and the kitchen range.”

Now, for instance, if you’re a cookery writer “look” at a piece of meat before deciding how long should be cooked

home computers which mean that lazy thieves, decide what we’re short of, and automatically order it from the local supermarket.

(And expect to see goliathing machines which roam off around the house on their own looking for things that need a stib.)

Sally Bruce in the Manchester or Evening News

CABLE & WIRELESS UK SERVICES LIMITED

of the youths at North Staffordshire Polytechnic.

Shy gallant knights
Chad

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Mate means no more noses to grindstone for disabled programmers

THE Computer Weekly Bsl of 1977 wasn't just a good time for all; it also sponsored a project to help the disabled - Mate II, a microsystem which can be operated by one digit, be it toe, finger, or nose, and which can also control the domestic environment, drawing curtains, opening doors and switching on lights.

The Microprocessor Assisted Terminal Equipment project, in full, all started unobtrusively enough, as these things do, with a girl student at Essex University. Margaret Pearce was disabled and could only use a pen in her mouth. To help her, the computer department designed a light-touch keyboard for the typewriter equipment they already had.

In route to this Brian Wilby and Martyn Lankester, the original members of the Mate project group, heard of a similar case at the Kelvedon Day Centre and paid the centre a visit.

Here they met Geoff Busby, a programmer/analyst with Marconi in Chelmsford, who had an "operational nose" and who was attached, via a lever to an arm, and a spring to a leg, to a Heath Robinson mechanical device.

His nose was obviously taking quite a strain and as Wilby said, "we could see that poor Geoff's nose was getting very red, and we felt sure we could do something better for him."

They produced, in fact, the light-touch keyboard with facilities for sequential rather than simultaneous operation of the control and shift keys. The key is effectively "remembered" by the processor and is applied only to the key immediately following. The

team had already worked out that the majority of control/shift operations are used for one character only.

This was the point at which both Computer Weekly and the British Computer Society became involved - through Busby's participation in the BCS Committee for the Disabled - and when Mate I became Mate II.

Mate II was to be an intelligent version of its predecessor with enhanced word recall and editing facilities. Despite the entirely voluntary services of the group, given freely in their spare time, the project now needed money, and the bill raised some £1,500 to be administered by the BCS.

The initial design, completed in 1978, called for custom-made software under a specialised operating system, since at that time there were no suitable packages available. The Mate group accordingly enlarged to include Dr R. G. Blake and Michael Coad, both of Essex University, and M. Langton from the Gilbert School, Colchester, advising on the ergonomics of the equipment.

But there it stopped; and there was a long hiatus while everyone tried to agree on how the money should be spent. Meetings were held and committees called, the slow business of bureaucracy taking over. More important to the project group was the official go-ahead necessary to further work on Mate II.

Meanwhile back at the computer industry, technology was changing fast, and in the event, the delay proved an advantage. When, last summer, Mate II was on again,

proprietary micro systems had mushroomed and a ready-made operating system was available in CPM.

Then things started to move fast. The Westrex Corp when approached by Busby for a discount, donated one of their model 43 printers and in a matter of months Coad had written a set of programs in Assembler to run on any system under CPM. In fact since the university has standardised on Vector Graphic equipment, the prototype Mate II is on a Vector Graphic MZ based on the ZX80.

All along, Essex University has supported the project with encouragement and facilities.

The group had long since determined that 80% of disabled people can use one finger, toe or other appendage. They aimed to fill the gap between the sophisticated and expensive breath or sound control machines and the standard office user. Psychologically an important point is that both the able and disabled use the same equipment - a single switch operates the modification.

Mate II was designed as a computer terminal or word processor but can also be used as a free-standing micro with word recall facilities.

As well as the light-touch keyboard, and the sequential operation of multiple keys, the word recall function can present stored blocks of information at the touch of a single key, reducing the number of depressions by two-thirds. These may be addresses, phrases, standard letters, program subroutines, or anything that can be pre-set.

The word store on the prototype



Geoff Busby demonstrates Mate II to John Schofield, chairman of the BCS Committee for the Disabled, and his son, England chairman of the International Year of Disabled People.

is arbitrarily set at 50K, but this could be 100K or 150K as desired. Each store can contain roughly as many individual blocks or phrases as there are printing characters on the keyboard - approximately 5K-bytes of space.

Word tables not in current use can be stored on a magnetic disc, giving almost limitless capacity, and insertion and editing facilities allow for tailor-made tables to suit a particular task. Mate recognises the first word of a sentence from store, promoting the leading letter to upper-case, and takes care of line wrap-around.

Domestically, Mate is a real friend and would be appreciated by even the merest tyro. It can be set to draw curtains, turn lights on and off and open and shut doors.

Eight lines or functions are normally available, at an extra cost of £20 for each activation, but a staggering 256 subroutines are possible if needed.

And so far they've used none of the money!

Now that the prototype is finished the plan is to use the funds to produce a demonstration model, by buying their own Vector Graphic, which Busby can demonstrate to interested parties.

Said Dr Blake, "If there is sufficient interest we would like to form out the complete package to a manufacturer for large-scale production. If demand is smaller then we could go into limited production ourselves. It takes only two weeks to modify the standard model, and the software is simply

"copy a floppy."

Present cost of Mate II varies with the hardware. If based on a Vector Graphic B it works out at about £2,500, including Micrologix 544 floppy disc drive with capacity of 315K (or 630K if double-sided) screen and keyboard. The cheaper version costs about £1,500.

The main aim of the project group is still to help the disabled be less apart from his fellow workers - they call Mate II "an aid to job opportunity".

They see it as helping the programmer with practical problems, the disabled businessman to cope with his documentation, and the disabled child to keep up with his peers in the classroom, despite a mechanical handicap.

by Pamela Rowe

OP SPOT

DP people remain in front in pay stakes

FOR the purposes of compiling two salary surveys a year, Computer Economics (CEL) of Kingston, Surrey has devised 41 job categories for data processing personnel - 50 counting those in data prep.

"I wouldn't scoff at the number of levels so long as they are related to a management structure," says CEL's Peter Stevens.

"DP people have to be fitted into a separate salary structure" - and that means more money for those in DP than those who work elsewhere.

Our wallets are safe because, according to Stevens, there are "too many jobs chasing too few people."

CEL's publicity blurb puts it this way: "Many managements are faced with an unusual personnel situation when considering their data processing department. There is a awareness that salaries in DP tend to be higher, age for age, than those we are accustomed to in other departments, and that the

need to utilise equipment intensively introduces patterns of shift work and overtime not previously experienced in white collar environments."

Table 1 is the more crowded of two sample DP hierarchies which Stevens shows to clients about to join in the salary survey.

"Titles," acknowledges Stevens, "are confusing." Therefore each title is accompanied by a job description so that installations like the Civil Service, which retain non-DP gradings, can fill in the survey questionnaires.

The table illustrates a trend for operations to become involved with systems work. Stevens has found increasingly that the categories described as senior operations analyst and operations analyst are filled by senior operators and shift leaders when they come off shift. It provides a way of stepping up a rung and of leaving shift work without a drop in income through loss of shift allowance.

According to CEL's so-called "capsule job descriptions" a senior operations analyst is "responsible for the provision of operational and production support, responsible for co-ordinating systems testing and production job streams and ensuring that operating instructions, back-up and housekeeping procedures follow the installation standards; normally responsible for the allocation of space on operational disc packs, may report to either technical support or operations manager."

His minion, the operations analyst is defined as a "trouble-shooter" who "would normally have in-depth operating experience, probably to senior operator or above." CEL assigns these two categories to technical support rather than operations and groups them with three network grades and a hardware and technical planning analyst.

This bod is "responsible... for the planning and control of the evaluation, acquisition, implemen-

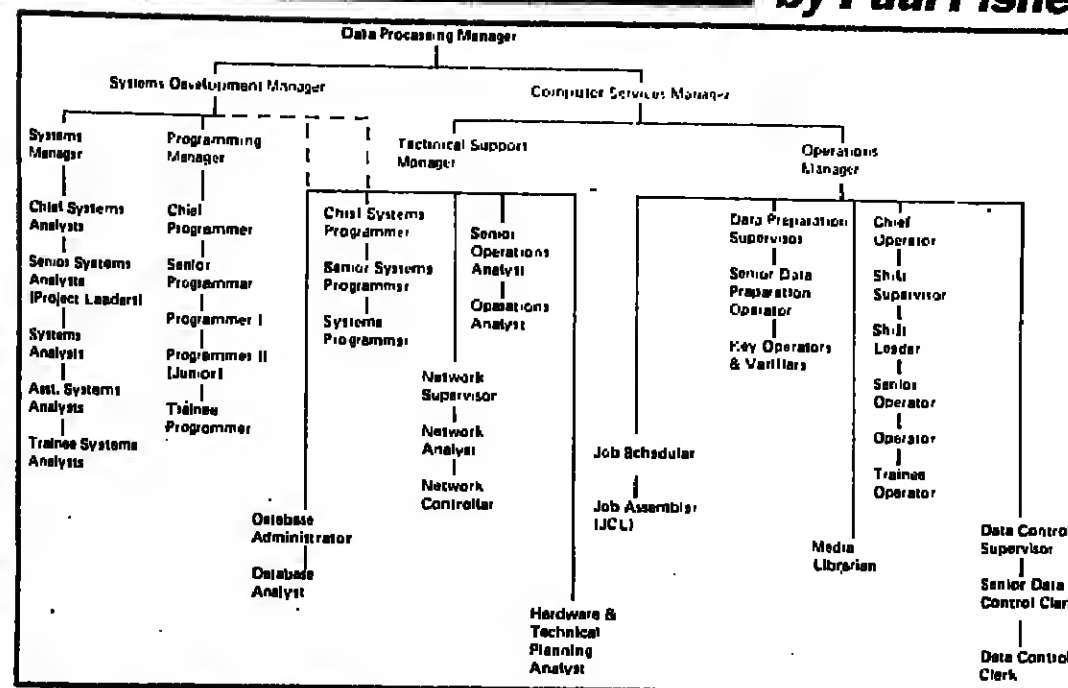


Table 1: This tree, which shows every sign of being a forest, is reproduced by courtesy of CEL.

tation and tuning of all hardware and software." The person who can cope with that many syllables can cope with anything.

The title of hardware and technical planning analyst is one of which Stevens warns: "Treat with caution."

The growing list of job titles reflects what is happening in

installations and new ones are added when the existing categories are not specific enough.

Sometimes a job title is created when the job defined, perhaps for a promotion or for moving someone sideways, closely relates to the work being done. For Stevens it only becomes a "real job title" when the job is defined and some-

one has to be recruited to do it. CEL is the clear winner in Op Spot's tally of job categories. Fifty grades must be enough to handle anything. No matter that many sites don't have that number of employees - I know plenty of ops who would be happy to take home the pay for a couple of extra grades.



Surrounded by IBM terminals and Rascal console kit, network controller Sue Wright says: "The fact that I used to be an operator has helped me."

Sue keeps the users sweet

SUE WRIGHT has been network controller at May and Baker's Dagenham site since last summer. Previously she was with the company as personal assistant to the commercial services manager so she knows "a lot of people" who work well away from DP. Before joining May and Baker, Sue was an operator with National Westminster, but says: "I'm not telling you how long ago that was."

She looks after "at least 100 screens" most of which are scattered around May and Baker's chemical manufacturing and administration complex. The remainder, all online, are in four other UK sites - eight terminals at Norwich, two each in Otago and Brentwood and one in Dudley.

The network used to be the responsibility of operations section head John Bines but he handed over to Sue. She has been on one course with Infotech and will be attending a Rascal course soon. The site has had Rascal models for over two years.

Sue reckons that her experience in other sections of the company has been valuable because some of her job involves keeping bemused users sweet when things "blow up." The job takes her to Norwich once a month "depending on circumstances" and to the other UK sites perhaps four times a year.

She puts in some overtime but never does shifts.

Logica

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Confusing world of telecoms

VIDEOTEX, Viewdata, Oracle, Prestel, Ceefax, Viewtron... Do they all whirl in a communications vortex, in which the only clear fact to emerge is that telephone boxes will be painted yellow? If so, stick close, and grab a lift on the guide to telesextreme.

The generic name is videotex, which can be broken down into teletext - broadcast material with serial access; and viewdata - telephone linked and allowing random access. In the teletext category are Oracle and Ceefax, both of the UK, and Antiope from France. Viewdata includes Prestel (UK), Viewtron (US), Telidon (Canada), Captain (Japan), Teletex (Finland), Viditel (Netherlands), and Bildschirmtext (West Germany).

The three UK systems, Ceefax, Oracle and Prestel, have all been used quite extensively to support education. Apart from a little collaboration on special projects, Ceefax backs up BBC programmes, like Exploring Science for schools and Merry-go-round, while Oracle is the Independent Broadcasting Authority version, used mainly for adult education.

Two of its programmes are Make It Count and Numbers at Work. Development of Oracle is concentrated on its role in retrieval. A project is about, sponsored by the Council for Educational Technology and the Department of Industry, to broadcast computer-aided learning programs within the Oracle framework for downloading into a remote intelligent TV set.

Prestel is organised by British Telecom, which insists it is simply the common carrier of data. Three other programs involved are the data originators, which can cost them more than running the television manufacturers, so a little slow with mass production of pinballs

sets; and the users, currently about 8,000 of whom have become the modern pioneers of the telephone.

The Council for Educational Technology has set up an umbrella service now London to help educational institutions and slightly buffer against the high charges. Some august names are co-located by this umbrella - the Open University, the National Extension College, Schools Council, British Universities Film Council, National Federation for Educational Research, the Technicians Education Council, the National Audio Visual Aids Centre and the Council for National Academic Awards.

The umbrella provides a mini as an update terminal for editing frames on to the system, and a floppy-based micro for research into intelligent receivers.

Information retrieval is also catered for and data is held on course guides, entrance requirements, grants, available, and books, films and aids which can be obtained.

A form of interaction is possible using a response frame facility. Theoretically one could sit at home and select, enrol, and even pay for the evening class of your choice without even opening the door. Pity the same doesn't apply to the class on those cold, wet November evenings. The facility is expensive on frames, though, and has had only limited use.

PUZZLER

TRY this one in your head. It's quite easy... but particularly appropriate for this column because, by a coincidence, the figures involved are just right for me and my teenage son.

In the year 2000 my age will become a perfect cube, and that of my son a perfect square. Seven years ago, the reverse was true: my age was a square, and his a cube.

How old are we on our respective birthdays in this year, 1981? See page 42 for solution.

Beginning database design using information collected

During access path analysis, estimates of data usage were collected on the access path for a

This information is summarised for the purpose of database design to give data on the volumes of an element which are used by the functions which will form the application. These volumes are known as the "activity on the elements". In Figure 4, some of the attribute types which describe the elements, function and element message entity types are shown and the activity attribute types marked.

1. Entity types.
 - 1.1 An entity type can be represented by a single record type.
 - 1.2 An entity type can be split into sub-types and record types created for each sub-type.
 - 1.3 An entity type can be split to form two or more record types, each with different attribute types.
 - 1.4 The entity type is not implemented using the DBMS. It becomes a transactional file, a conventional file or even the working storage of a program.
2. The entity types.

3.3 A relationship type is not implemented. (*Dependent on 1.5*)

3.4 Several relationship types are implemented via one DBMS link or Codasyl set. The different relationship types are identified either using different record types or by an identifying data item.

3.5 The relationship type is implemented by using the identifying attribute type of the owner in the member record type. For example, Patient Key (NHS no.)

- Not used
- Used frequently/infrequently
- Elements are used very frequently because of high volume of traffic.

k) Patterns of element occurrence, for example, which attribute types may not be present for all the entities of a certain type (may result in 1,2).

l) Consistency.

Entity sub-type: Matron
Attribute types: No of years as
matron
Assessment Mark
Promotion Grade
Population: 50

Therefore 550 records could have the Matron attribute types empty fields. If the DBMS allows only fixed length records (and many do), this is a waste of space. The result may be to split the so-

■ Roo Burnip is now European marketing manager at AMI. He joined the company in 1976.

■ Michael Lyona has been appointed managing director of Datema. He joins the company from SPL International where he was director responsible for the Scandinavian area.

■ Alastair Day and David Stark have been appointed leasing executives at Oceanic's finance division. Before joining Oceanic, Day was leasing manager for British Rail Services and Stark was sales executive with Systime.

■ John Tregurtha has been appointed specialist sales executive at Rair, concentrating on OEM customers for the company's Black Sox range. He was formerly technical consultant with CAP.

■ Tony Middleton has been promoted from operations manager to commercial manager of the commercial systems division (Host (Hooper Systems and Technology)).

■ **Tony Kinsella** has joined Office Technology as financial controller. He was previously with ICL.

1

Industry 'voice' in EEC restructured

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DIARY

MARCH 24

MARCH 26

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1

...consulting clients and other IBM mainframe users, to give an idea of the company's future plans, its thoughts on expansion of the disc, tape, memory and printer markets and its plans for Europe. A buffet lunch will be provided. The seminars take place at the Ladbroke Regency Hotel, Tessaide

the benefits of obtaining detailed sales data for retailers and manufacturers. Fee is £50 for members of the ANA and £60 for non-members. Prices do not include VAT. Details from the conference administrator, Communications Strategy Ltd, 25 Bedford Square, London WC1. Tel: 01-637 7961.

For full details
Conference A
Throwley Way
Tel. 01-643 804

Administrator, IPC Con
y, Sutton, Surrey SM
40, Ext. 4890

References Ltd., Surrey
11 4QQ England

House



undergoes operation	A	A	50
Operation	E	M	50
Sex	A	R	10

Element usage.

Maximum mg of chemicals inhaled/discharged per day	ME-STORD
Maximum mg of chemicals inhaled/discharged per day	ME-DELTD
Confidentiality status	ME-CONF

* - Derived structure type

Figure 4. The data type and structure type of data analysis

ENDDO

ENDDO

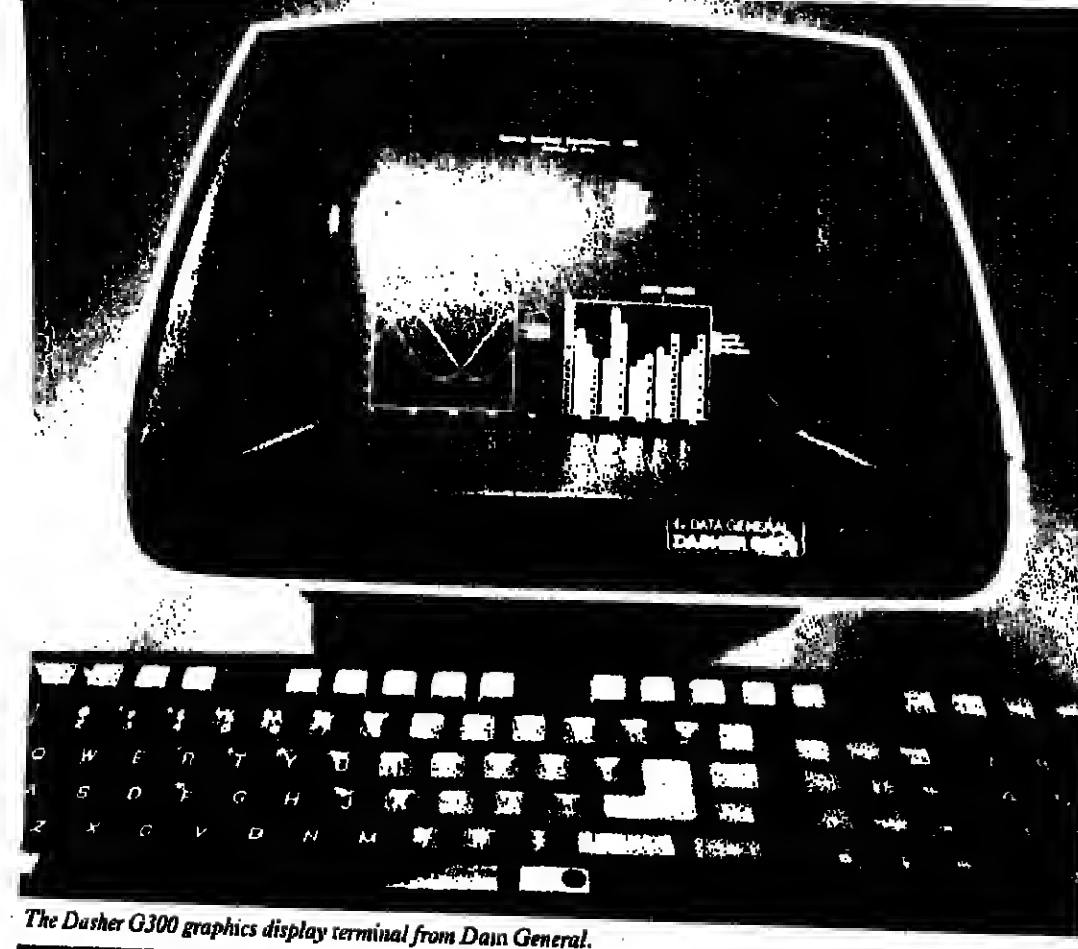
Note: Action types: + R=Retrieve
M=Modify or Transfer
C=Create or Correct
D=Delete or Disconnect
CASE-Multiple IF

existing clients and other IBM mainframe users, to give an idea of the company's future plans, its thoughts on expansion of the discipline, memory and printer markets and its plans for Europe. A buffet lunch will be provided. The seminar takes place at the Landmark Dragonair Hotel, Piccadilly, London W1C 2PL. Tel: 01-637 4444.

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The Dasher G300 graphics display terminal from Dain General.

'Dasher' graphics display terminal makes its debut

THE Dasher G300 graphics display terminal from Dain General has intelligent graphics, extended alphanumeric capabilities, and compatibility with existing Dasher display terminals.

A Graphics Command Interpreter (GCI) executes English-like high-level graphics commands for relative and absolute positioning; plotting lines in polar and cartesian co-ordinates; drawing arcs and straight lines; defining line style patterns; drawing solid rectangles and circles; filling any closed shape; defining graphic macros and drawing text in a wide variety of formats.

On power up, the Dasher G300 performs an internal self-test. If no problems are detected, the terminal goes online, permitting communication with the host Data General computer. Any detected errors cause a corresponding diagnostic message to be displayed.

After normal power-up, an operating system output command loads the graphics microcode into the terminal from the host system. The terminal verifies the GCI's integrity during loading.

Two modes of graphic operation

are selectable. In the abbreviated command mode, graphics commands are standard Dasher terminal control-code sequences, permitting their use while displaying ASCII characters as a conventional alphanumeric display.

In the mnemonic command mode, graphics commands are English-like character strings, such as Line and Circle, which are then converted to control. This mode allows program listings to be easily read and understood and permits graphics programming in almost any computer programming language. In mnemonic mode, since all ASCII character strings are interpreted, normal text is plotted with a special text command.

Contained within the GCI is a complete library of the lines needed to draw all the characters supported by the G300 in alphanumeric terminal operation mode. The user can also define an additional set of characters.

Also, during program execution, the G300 can "trap" graphics commands containing errors. In this Error Trap mode, a detected error causes an error bell to sound,

input to the terminal is halted, the command is displayed in a command view window at the bottom of the screen, and the terminal is placed in a Single Instruction Execution (SIE) mode.

The impact on the graphics field has been particularly marked. There cannot be many British companies whose turnover increased by around 100% in 1980, yet that has been reported by four of the main Cambridge firms in graphics - Applied Research of Cambridge (ARC), Cambridge Interactive Systems (CIS), Laser Scan and Shape Data.

The keyboard includes a typewriter-style main keypad, 14-key numeric keypad, 15 program function keys, and 5 local function selection keys. A parallel printer port provides connection with a slave printing device.

An asynchronous interface communicates with any host Data General computer at speeds up to 9600 bps. Both RS-232 and 20ma current loop interfaces are provided.

The Dasher G300 costs £2,438.

Dain General (CW), Hounslow House, 724-734 London Road, Hounslow, Middlesex TW3 1PD. Tel: 01-572 7455.

Award winners add to office furniture range

A RANGE of furniture for computer terminals and word processor equipment is available from Lucens Furniture Systems, winners of the Royal Society of Arts Presidential Award for Design Management.

It is designed around a few basic components, which can be adjusted to accommodate a variety of proprietary equipment. Constructed from timber panels and steel components, the furniture is available in either light oak or teak solids and veneers.

Within the range are a freestanding table, a compact sliding top work station and a turntable unit. Cables are provided to conceal wiring.

The freestanding table, which incorporates a lower level keyboard platform, is 800mm wide with an overall depth of 800mm. It can be used as a separate unit or

linked at right angles to a standard desk to form an L-shaped work station. If a shared facility is required, the table top can be linked to adjacent desks.

The turntable unit provides a shared facility for up to four operators. It can be fitted to any work surface or work top and comprises a main platform for the VDU, with an angled platform incorporating an adjustable wrist bar for the keyboard.

The 1400mm wide sliding top work station combines computer terminal facilities with normal desk functions. An adjustable platform is fitted at the rear of the desk with an adjustable keyboard tray and adjacent storage compartment for the front.

Lucens (CW), 616 Wick Lane, London E3 2JJ. Tel: 01-980 3322.

Enhanced fake interface

AN enhanced Interfacer system, a piece of diagnostic and patching equipment for anyone using modems and terminals, is available from Modular Technology.

The addition of a Glitch Trap for catching high speed transients, is claimed to have improved layout and circuitry, and has made Interfacer effective in faking the necessary interface so that plug-compatible equipment can immediately be interfaced by a user.

This is necessary because of delivery of plug-compatible equipment, the user often finds that the V24 sockets are wired differently. Interfacer can quickly be plugged between the units to monitor the status of up to 18 interface circuits at a time, diagnose any variation and fake the necessary interface to allow continuous

transmission. The system has an added feature for trapping positive and negative high speed transients capable of interfering with transmission. The Glitch Trap catches such transients and shows them up immediately on the LBDs.

Each V24 signal can be broken by means of small switches and then re-connected to either gain with small patch cables. In this way, faults can be diagnosed and new interface cables developed before any soldering is done. All integral flexible cables and D-type plug connectors to modems or computers and terminals plug into a D-type socket. Interfacer meets Post Office and PTT standards.

Modular Technology (CW), PO Box 117, Watford WD1 4PD. Tel: 01-421 8626.

Time-saving data collector

THE Datamite 1000 is a general purpose, hand-held data collector with a solid state memory capable of storing 64,000 alphanumeric characters.

The unit is claimed to offer a faster, more reliable data collection and is also capable of interfacing with a range of electronic instruments such as bar code readers.

Benefiting the user are said to include a potential cost/time saving and the opportunity for

loading of the Datamite reduces the amount of data to be entered and the unit also provides prompt feedback to the operator that lower chances of missing data. Entries can be recalled, edited and compared with entries of previous studies. Following data collection the data can be transmitted via an interface cable to the user's own computer or terminal for report generation.

Structural Monitoring (CW), 75 Blithewood Way, Glasgow G2 6BT. Tel: (041) 234 3661.

GRAPHICS - 1

Graphics is now sophisticated tool in CAD and for presenting financial data. A three-page survey starts here.

The Cambridge phenomenon — what it means to graphics

by Pat Levi

OVER the last decade a phenomenon with a good deal of significance for British industry has occurred in Cambridge. Forty-one computer-based high technology firms have been established there during the period, and are now flourishing.

The impact on the graphics field has been particularly marked. There cannot be many British companies whose turnover increased by around 100% in 1980, yet that has been reported by four of the main Cambridge firms in graphics - Applied Research of Cambridge (ARC), Cambridge Interactive Systems (CIS), Laser Scan and Shape Data.

The Cambridge phenomenon occurred for a variety of reasons discussed below, but the strong impact on graphics was originally due to the fact that a number of very bright people who happened to be at the University at the right time (the 1960s), were interested in CAD/CAM. Far instance, there were computer-aided design groups in both the computer laboratory and engineering department.

Shape Data was set up in 1974 by four members of the computer laboratory's CAD group, which one Shape Data director, Charles Lang, ran for 10 years; another member of this group, Peter Woodsford, is now Laser Scan's technical director and a third, Crispin Gray, is ARC's managing director.

The University CAD groups were already well established when in 1968 the Ministry of Technology set up the Cadcentre in Cambridge. This government research body, which now comes under the DoI was established in help develop CAD/CAM systems appropriate to the needs of British industry as well as develop for the commercial market ideas coming

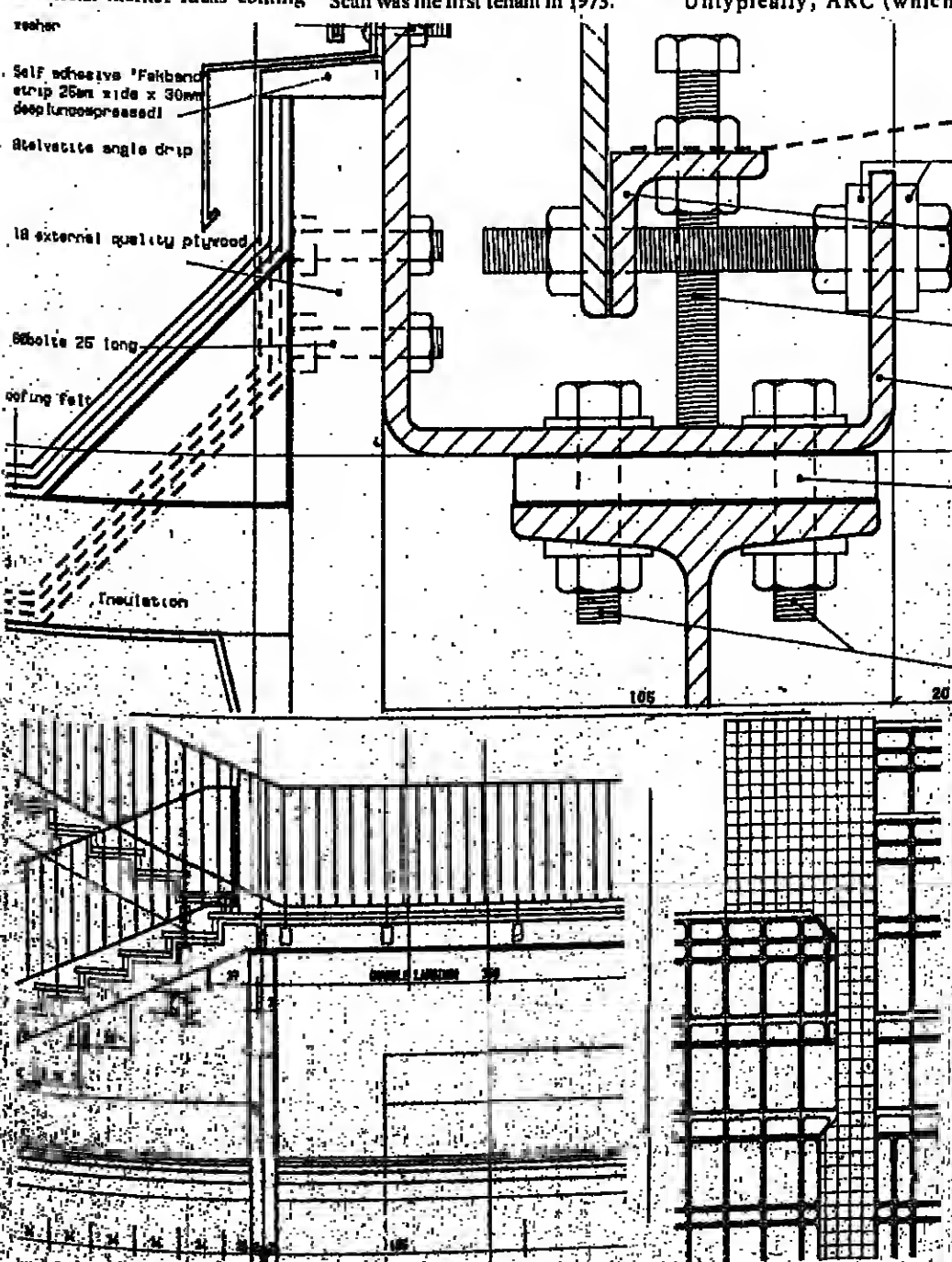
out of universities and research establishments.

Cambridge was chosen for a number of reasons; the expertise was already there and a spare ICL Atlas computer was available. Moreover, the University computer laboratory had a similar computer for which an innovative time sharing operating system had been developed.

The result was that more research was done in Cambridge on CAD/CAM than in any other part of the country, and since the factors which encouraged the Cambridge phenomenon in general have also helped the specialist graphics companies, these firms now lead the world in CAD/CAM software.

A number of important factors have contributed to the Cambridge phenomenon; they include positive moral encouragement from the University, a sympathetic planning authority and helpful banks. At the end of the 1960s the government exhorted universities to increase their contacts with science-based industry.

As a result, Cambridge University set up a committee chaired by Sir Nevill Mott, whose report prompted Trinity College to invest £1.5 million in developing Britain's first science park, the Cambridge Science Park (CSP). This provided some of the emerging high technology companies with much needed space - Laser Scan was the first tenant in 1973.



This scale drawing of a building produced by the CIS interactive computer-based draughting system from Applied Research of Cambridge. It is a cross-section of the building's steel frame, originally drawn full size; above, left is a detail of a concrete staircase, first drawn on scale 1:25; above, right is an elevation (original scale 1:50).

The University has created a positive environment for the phenomenon by encouraging industry's University contacts and by giving industry access to the University's facilities such as libraries and laboratories. The feed-back for the University has included a 5-year research grant to the Cavendish Laboratory given by Laser Scan. This firm grew out of the Cavendish in 1969, and is now the largest Cambridge graphics firm, with 70 employees.

Many of the firms involved in the phenomenon were spawned by the University and Cadcentre. During the 1960s, in contrast to American attitudes, researchers would have been frowned on if, after making a discovery with the help of government money, they had gone off to exploit it - but not now.

This change has coincided with the cut-back in government research grants, which has left many researchers with the knowledge that academic life is no longer secure.

The City Planning Authority has been helpful in its interpretation of user rights. For the last 20 years the Authority was known for not encouraging expansion, but now this attitude has been modified. The recently approved Cambridge structure plan allows for considerable growth of the Milton area over the next 10-12 years, about 50 acres being allocated for industrial use.

Untypically, ARC (which

specialises in large integrated interactive systems for building design, engineering design and production) started with one employee and 20 shareholders. It is now one of the established central Cambridge firms, with 27 employees.

This company has had a good relationship with NRDC, which provided a significant part of the investment to develop ARC's Building Design System (BDS). ARC sells its services and systems overseas and has distribution networks in South Africa and Australia, as well as a North American subsidiary; it has just signed a marketing agreement with McDonnell Douglas Automation.

Banking has made a further contribution to the phenomenon by publicly identifying it, thus helping it to gain cohesion. The person responsible was Matthew Bullock, a Cambridge assistant branch manager of Barclays before becoming personal assistant to Sir Anthony Tuke, chairman of Barclays.

Others may have seen what was happening but Bullock actually did something about it. In 1979 he called a meeting of 12 directors of the more established companies - the beginning of an informal group, the Cambridge Computer Co-operative. Each director wrote down the names of all the computer-based high technology firms he knew.

They were astonished by the list's length. Bullock arranged for speakers on subjects such as contract law and product protection and the Co-operative now provides a useful discussion forum for

looking for the appropriate computer graphic system to shorten the time between design and manufacture.

CIS has just started a US company and already sells to heavy electrical and mining industries in Europe and the UK.

CIS believes it is combining the best attributes of British software with well-engineered hardware - usually Prime computer with Tektronix storage/graphic terminals, though it will increasingly use raster-scan devices in the future. CIS assesses a company's need, designs and fits a system, trains personnel and provides a strong back-up service.

For instance, CIS' Medusa (basic price £63,000) can be interfaced with Shape Data's sophisticated solid geometric modeller, Romulus, which contains a complete description of each component's shape.

Next, if structural analysis is required, Medusa can be interfaced with software from FECS. FECS is another Cambridge graphics company, which specialises in finite element mesh generation with its Femgen package, and in inspecting finite element analyses with another package called Femview.

Finally, CIS will provide Medusa with the means to generate a numerical control tape to control production and equipment.

Shape Data's Rorolus is incorporated into other CAD/CAM turnkey systems, Ferment-Gieck's COM-X and Contraves' Zurich Concad. Charles Lang of Shape Data notes: "It is also bought by companies who incorporate it into their own in-house systems."

Another area of Shape Data's work is custom-made software. Lang gave me an example of a continental company which makes centrifugal pumps, because the history of their relationship is typical.

The company started by giving Shape Data a trivial job to run on

● Turn to page 22

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The level of interest is 'enormous'

From page 21

Shape Data's computer. Then a commission followed for them to write some programs which were loaded onto a service bureau computer. As use of the programs built up, the company bought its own computer, as well as Shape Data's software tools so that they could develop programs themselves.

Now, after four years, the company has made a complete switch in the new technology; it no longer makes any manual drawings for the design of pump volutes, and producing prototypes now takes a few weeks instead of several months.

Shape Data now has 13 employees and its software is distributed in the US and Canada by Evans and Sutherland Computer Corp of Salt Lake City.

A major thrust at the Cadcentre has been in chemical engineering and the process industries. The Cadcentre employs 150 people, 120 of whom are technical staff, equally divided into computer scientists and professional engineers.

One of its earliest projects was the Gito software, a Fortran graphics package dealing in simple line graphics in 2D and 3D. Later development in graphic applica-

tions range from laying out pipes in a petrochemical works to designing shows or simulating the way a machine tool cuts metal.

A new area being developed is image processing, which is built on colour graphics.

The Cadcentre's prime objective is to evolve better CAD/CAM systems through undertaking joint projects with industry. Some companies pay for the service in full and other apply for a 50% government grant. Last year the Cadcentre cost £3.2 million to run and recovered £1.5 million through services and royalties on software licences.

For the construction industry, ARC has developed two approaches. ARC grew out of the University's School of Architecture in 1969 and its experience has enabled it to produce a combination of 3D modelling and a wide draughting capability.

This company's BDS package is a modelling approach which makes a 3D computer model of a large complicated building (it was originally used for a hospital), from which assessments and analyses can be made.

General Draughting System, GDS, is intended to carry out all functions required of draughting in the construction industry, from producing maps to site layouts and engineering details. GDS has been used to design an airport terminal and is being used by the Property Services Agency, for its Post Office telecommunications headquarters.

Two other industries to benefit from the Cambridge graphics phenomenon have been cartography and security printing. Laser Scan's high resolution display and plotting capability serves both, as demonstrated by the HRDI, which has a high resolution of approximately 8,000 lines in each axis and a large screen display.

The high resolution display is used for security printing because of its ability to produce direct hard copy output. People producing sensitive documents can check what they see on the display screen before producing a hard copy from which they can print.

Laser Scan's contribution to cartography has been not only in display and plotting, but also in producing software to run on such other people's machines. Laser Scan has sold about 16 HRDIs (at £60,000 each) to clients as varied as the Ministry of Defence and the mining industry.

At the moment Laser Scan's Fasttrak Digitiser is only used for

User markets expand as costs are cut

by Howard Ripplinger

SINCE the early days of computers, there has been a requirement for the pictorial representation of data, but initially the generation of graphics required a great deal of computing power and memory capacity, which made it too expensive for general-purpose use. However, in 1968 the development of the bistable direct-view storage tube opened up the market for lower-cost graphics terminals, and when the first commercial terminal using this approach was introduced in 1971, it cost less than half the price of its nearest equivalent.

The first storage-tube devices to come on to the market place offered a display capability of 266 line pairs, which meant that the user could address 1024 points horizontally and 780 points vertically. As the need grew for increased graphics complexity, manufacturers developed larger-screen terminals as well as techniques for "zooming" in on a particular section of the graphics picture. At the same time, terminals offered more comprehensive graphics facilities, including different hardware-generated character sizes, line types, etc.

Built-in microprocessors have added intelligence and storage capabilities to the basic graphics terminal. Typical of the features offered is the ability to call up local "macros" consisting of standard, regularly used shapes, and local picture editing has become standard on many systems. Digitising tablets and flexible-disc storage add further to the terminal's manipulative and storage facilities, as well as minimising the need for data communication with a host computer.

One of the most important developments in recent years has been the combination of refreshed display information with data retained on the storage tube, which means that selected foreground information can be manipulated against a background of high-resolution stored data. The refreshed graphics facilities allow the user to display, select and manipulate moveable pictures, while the storage facilities allow the display of very large amounts of graphics and textual information without a flicker.

Another important sector of display technology uses raster-scan techniques to build up the graphics picture. Raster-scan displays have come into their own recently because of their ability to produce colour graphics, which has compensated for their relatively limited resolution. Colour is becoming increasingly important in many graphics applications, such as computer-aided design, process control, mapping and architecture, where several different levels of information need to be overlaid or viewed simultaneously without confusion.

Raster-scan displays have also brought about significant improvements in the merging of graphics and alphanumeric symbols in the same picture. The availability of low-cost video chips and lower-cost memories has stimulated the development of techniques such as the virtual bit map, which allows many pages of data to be stored with full facilities for scrolling the data.

In virtual bit mapping, the operator uses a software program to establish a graphics region on the display screen. The rectangular graphics region can be displayed anywhere in the display area, with the remainder of the area considered as alphanumeric. If the graphics region is then further divided into graphics cells, and the program is arranged so that graphics memory is allocated only to those cells containing graphics information. The remaining graphics cells appear in the display as

A picture is worth a thousand words in company computing

by John Dimmock

MOST people are aware of the many changes that have been brought about by the rapid increase in the use of computers throughout industry and business. Not quite so obvious, but perhaps more significant, are the changes taking place in how companies are utilising their computer facilities.

One area where this becomes quickly apparent is in computer graphics. This section of the computer market is currently enjoying the fastest growth rate within the industry, and the reasons are simple.

The first companies to recognise the advantages of computer graphics were perhaps understandably those where the production of graphs or drawings played a major part in the company's activities, and where, traditionally, information needed for design, analysis and costing had always been represented pictorially.

In those early days manufacturers of pens and plotters sold their machines mainly into the architectural, surveying and structural engineering industries.

These companies had a high throughput of drafting, and by using a plotter were able to produce extremely accurate drawings at high speed, thus drastically reducing design labour costs and the time taken on a project between the initial design or drawing stage through to detailed finished drawings for production purposes.

As these benefits became accepted, a demand came from other fields, notably in electrical and mechanical engineering, local government, hospitals and a wide range of research applications.

The decision to purchase a computer system in these organisations was usually made for reasons of improved efficiency and reduction in overhead costs leading to an increased return on investment.

Once installed the system, if efficient, did just that, but usually created new administrative problems in its wake for management to front out. For example, vast quantities of digital data presented in a form which was unfamiliar to the staff now had to be checked, cross-checked and somehow presented in a way that could easily be assimilated. Of course, all this data was accurate, but humans had to analyse it and act on the results.

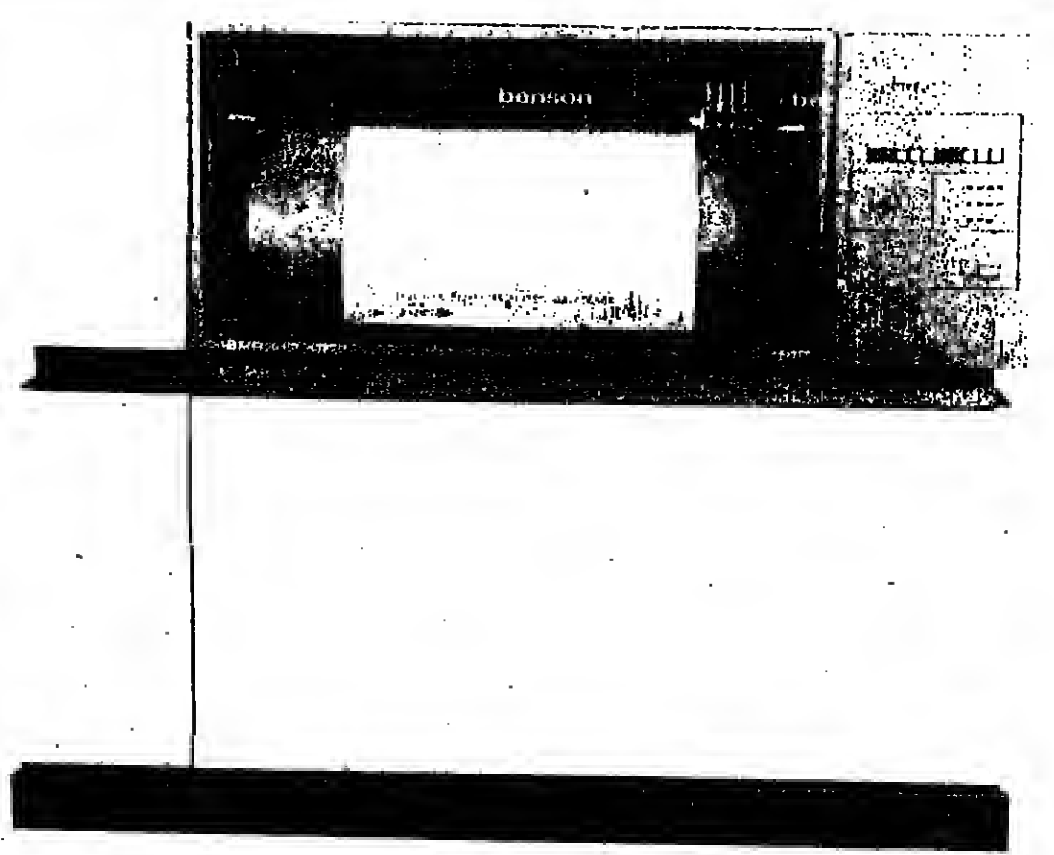
This section of the computer market is currently enjoying the fastest growth rate within the industry.

It became clear that only half the problem had been solved. What was needed was a method of representing all that data, and one that could be quickly and easily understood.

Visual display terminals helped, but were usually not capable of any more than simple bar charts and flowcharts which still were presented in a digital form.

The old saying, "A picture is worth a thousand words," became a reality, and so graphics display terminals and the use of plotters for hard copy spread to all sections of the computer market.

A drafting machine or plotter enables highly accurate drawings or graphs to be produced rapidly which convey information pictorially, thus giving a permanent visual representation of what is often just a jumble of figures and



columns of data. This allows design problems to be located and amended immediately.

From initial sketches to detailed finished drawings, from research studies to prototypes, from production samples to production tooling, from random information to detailed project planning, the appropriate system can be utilised. Each stage between the original design idea and the finished drawings can now be made more productive.

A designer can develop ideas and feed them into a system at the beginning of the design phase and not just before documentation is needed. These ideas can be manipulated physically to produce designs and drawing files from which working drawings and data can be reproduced at high speed on the plotter.

The first choice is usually between a pen or electrostatic machine. The latter offers very high speed output and can double up as a printer and hard copy device. Traditionally electrostatics were used as a "quick look" device, with a pen plotter for final plots, but as drawing quality is improving all the time they are becoming more than an acceptable alternative, and for applications where shading and imaging are necessary, electrostatics are ideal.

If the drawing requirements are better served by use of a pen plotter, the choice then is which type of machine to use. A flatbed uses single sheets of paper so plots can be removed and put back later to add more details. Overplotting on to pre-printed sheets can be carried out; valuable for surveying, cartography, weather mapping etc.

The quiet operation of flatbeds can make them suitable for the normal office. Size for size they usually cost more than drum machines, but offer flexibility; various types of paper material can be used.

Drum plotters are usually chosen where faster throughput is desired and where more than one drawing at a time is required. These machines use continuous rolls of paper available in three widths. They require less supervision as drawing sheets do not need frequent replacement. A wide choice of papers is available and the plotters take up less space than a conventional flatbed.

Many industries are currently using software systems specially written for their particular application.

The fourth type of plotter is computer-output microfilm (COM), producing images on sensitised film or fiche.

In the field of architecture, systems are available which facilitate accurate drawings at any required drawing scale to be taken from the full-size building model stored in the computer's memory. Information can be coarse at early stages and refined as the project progresses. Once the building plan has been laid out, elevations and sections can automatically be generated on to a plotter.

Libraries of components can be stored for re-use on the project or transfer to other projects. The rapid plotting on to a drafting machine means that drawings can be produced at a later stage in the project, which means fewer revisions.

One company has produced a system, utilising a drafting machine, which satisfies all the information processing and reporting needs of project management. This system has proved extremely successful in applications ranging from contract bidding through to

The author is sales support manager of Benson Electronics Ltd.

Claimed as one of the world's fastest pen plotters, Model 5342 from Benson

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The applications of computer graphics continue to grow daily. Almost anyone who has to interact with a computer can do so more effectively with the aid of graphics.

minicomputer is required merely to drive the display. Hence calligraphic systems are very expensive. Moreover, even with the amount of processing power there is a limit to the amount of information that can be displayed without flicker.

The big advantage of calligraphic displays is their ability to handle dynamic information, so their use tends to be restricted to applications where this is an essential feature and where cost is not a primary consideration. Flight simulation is a typical example.

However, intelligent graphics terminals and desk-top graphics computers are now available with a significant amount of refresh capability and have made inroads into what might have been a potential market for calligraphic displays.

The applications of computer graphics continue to grow daily. Almost anyone who has to interact with a computer can do so more effectively with the aid of graphics, and as the costs of computer systems come down, so the user markets expand. The initial impact of graphics on engineering and scientific applications has now been extended to a much wider field. Computer-aided design and manufacture are key areas and for the future two big growth areas are laboratory data analysis and business applications.

Another important future growth area is colour graphics. We are already seeing the introduction of low-cost colour hard-copy units which will virtually remove the last remaining barrier to the general adoption of colour graphics techniques in a wide range of industries, so that a whole new field of graphics is now ripe for development.

Howard Ripplinger is product manager for terminals and displays with ICL UK Ltd. He joined ICL in 1970 and has been involved with the company's Information Display Division since 1975.

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An International Consultancy Organisation is expanding its development of their Videotex systems and wish to recruit a Consultant to take responsibility for the design and development of new projects. Candidates should have at least five years experience in the design of real-time commercial applications, backed by a reasonable spell programming similar systems. A PDP11 or VAX11 background in a communications environment would be preferable. Knowledge of FORTRAN X25, 3270, Packet/Message Switching would obviously be an advantage.

Contact: Jim Bakar

Software Instructor - Mini Systems

NWI £10,000

A leading name in the small business machine market is currently expanding its operations into the mini/mainframe field. An exciting new position has been created for a technical training professional, to develop and run training courses for sales personnel, end users and equipment dealers. You will also be involved from an analysis/programming point of view, on new packages yet to be developed, making several years in analysis and commercial programming essential. An excellent opportunity for an enthusiastic, out-going, well educated professional.

Contact: Brian Postles

Analyst/Programmers (BASIC + 2)

City to £9,000

Our Client, an interesting and unusual financial organisation, is looking for experienced Programmers to join them at a time when they are installing two PDP 11/70s. A minimum of two years experience of BASIC + or BASIC + 2 language from a financial or commercial environment, together with a knowledge of commodities and DEC hardware would be a definite advantage. The ability to understand users and their problems is essential. Good salaries and generous benefits are offered to successful candidates.

Contact: Janet Chivers

Communications Programmers - Babbage

London £8,000 - £9,000

Continuing expansion of our client's international Videotex business has created opportunities for GEC 4000 Babbage programmers in real-time and network systems. Applicants should have at least four years programming experience and be capable of tackling packet switching, colour and business graphics, in this fast moving and exciting field. Possible overseas travel.

Contact: Jim Bakar

Analyst/Programmers

Cambridge £7 - £10,000

Due to the securing of major contracts this organisation, specialising in the development of advanced engineering software, is recruiting experienced Analysts/Programmers to join a newly formed development unit, concerned with all aspects of the design of chemical plant. Applicants should have a proven ability in Fortran preferably with a background in Mathematics or Engineering. Experience in computer graphics and/or database techniques would be of particular relevance.

Contact: David Hendry

Communications Support

London £8,000+

This is an excellent opportunity to join a world-wide organisation who are in the process of developing their well established communications network. It is essential to have at least one year's experience in a communications environment, using IBM 3270 and/or ICL 7181, coupled with a good working knowledge of Packet Switching.

A degree or equivalent in Engineering or related subject, is mandatory. Career prospects and exceptional training facilities will be offered along with good financial rewards.

Contact: Janet Chivers

JAMES BAKER ASSOCIATES
International Personnel Consultants,
32 Savile Row, London W1.
Tel: 01-439 9311

Geosurvey

Senior Technical Programmer

Geosurvey International require a Senior Programmer to join a team engaged in processing and interpreting airborne geophysical data on SEL and PDP equipment. At least 5 years' technical experience is essential. Graphics applications experience would be an advantage. To arrange an interview contact: Data Processing Manager, Geosurvey International Limited, Geosurvey House, Orchard Lane, East Molesey, Surrey KT8 0BY. Telephone: 01-397 0591 or 01-398 8371.

Senior Analyst/Programmer

West Yorkshire up to £9000

Reed Limited is a world wide group with operations in all aspects of £125 million. The company's primary business is the manufacture and distribution of power transmission products to the Bradford unit concentrating on pipeline gear.

Following a decision to decentralise computer facilities our client wishes to recruit a senior analyst/programmer to take charge of a computer department at present in the process of formation. He or she will report to the office manager, assist with recruitment of additional staff and be responsible for the installation of a 3 MB ICL ME29. Existing computer applications will be transferred to the new computer whilst new systems will be introduced for which it is expected that packages will be evaluated. Candidates should have sound programming and systems experience gained with on-line ICL equipment, preferably including stock and production control techniques.

This is a lucrative career development opportunity for a motivated individual with team leadership ability.

Please send career details or telephone for a personal history form quoting MCS/4708 to: Terry Hallman, Executive Selection Division, 1 Bond Court, Leeds LS1 2SN. Telephone: 412044.

Reed Waterhouse

(472)

Opportunities in Systems Programming

ICL 2900/Univac 1100 LONDON up to £11,497

We are looking for Senior Systems Programmers/Systems Programmers to join the Technical Support Group of our Computer Services Department. This Group is responsible for all aspects of systems support on the Department's mainframe computer systems (currently ICL 2972 and Univac 1100/21) which provide a bureau service to British Gas HQ Departments.

This work involves the implementation, maintenance and development of all systems software (JCL, TP work is envisaged), the design and production of special software and utilities as required, and the provision of a support function to the Operations Group and all users of the bureau service.

The Department is also active in office automation, microcomputing, specialist computing, communications and database projects - there could be scope for your future involvement in these development activities.

Ideally, you should have some experience in systems support, or a sound technical and working knowledge of large computer systems. A good degree would be an advantage. Experienced Applications Programmers who would like to make a career change into systems work will also be considered.

The Department is situated on the borders of Fulham and Chelsea - work is organised on a project basis, and there is every encouragement for personal initiative.

For further information on the openings available please ring John Yonge on 01-736 3344 Ext. 290.

Starting salary will depend on qualifications and experience but will be within the range £8,668 to £11,497. The benefits are those normally associated with a large progressive organisation. Ref. EP/763904/CW.

BRITISH GAS

OPERATIONS MANAGER

CHEL TENHAM C.£8,000

With the imminent installation of a NCR Criterion 8600M computer, the Society has an immediate vacancy for an Operations Manager. The person appointed will have experience of working with NCR computers as well as in depth knowledge of NCR's VAX operating systems. Added advantages will be a knowledge of on-line networks and experience of working within a financial organisation.

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PROGRAMMERS

DEC 1050 experience and/or market research/analysis experience essential. Knowledge of FORTRAN and at least one other language a must. Interviews will take place in London with the Chairman of the Board. Please write with details of qualifications and experience to:

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Greaves Road, Gillingham, Kent ME13 9JH.

London SW1W 6SS

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Interested? Send your CV or call Lloyd Williams at Computer Two Thousand.

STOP PRESS: We are still interviewing for FLORIDA and CALIFORNIA so, if you would like to stop by for an informal chat, call in at the New Berners Hotel, Berners Street, W.1 and ask for Bob Collett.

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If you hold one of the following positions, we look forward to talking to you. It would be the best move you'll ever make.

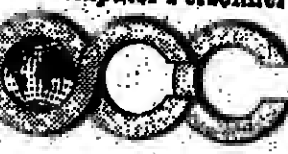
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Applications experience could be wide ranging, but machine experience should have been on large IBM systems. A degree, HND or equivalent qualification is essential.

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IBM Systems Programmer

ESSEX to £10,000
This organisation is planning to install an IBM 4300 to meet with an increasing work load, incorporating a large T.P. network and distributed processing. A minimum of 3 years' Systems Programming experience coupled with a knowledge of DOS/VS, Assembler and one on-line system is required.

IBM Cobol Programmers

MIDDLESEX to £7,500
This industrial organisation is soon to install an IBM 4331 to develop a variety of on-line applications. Applicants should possess a minimum of 12 months COBOL experience and a sound knowledge of CICS.

Analysts, Tech. Support Programmer

ESSEX to £11,500
This electronics company, engaged in Production Control applications, seeks additional personnel for its Hewlett Packard installation. Analysts must have a Cobol background and 2 years' systems experience, whilst the Technical Support Programmer must have 5 years' Cobol and preferably a knowledge of R.T. hardware.



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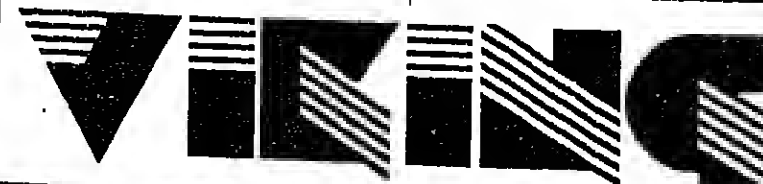
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In return you will be offered the opportunity to use your professional skills in an exciting environment with unlimited earning potential. In the first instance telephone Camberley (0251) 32888 (office hours) or Farnborough (0252) 518978 to 10 p.m.

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IBM Analysts & Programmers

Salary range £7,500 to £12,000
LONDON HOME COUNTIES & DUBLIN

We have a myriad of vacancies for experienced Analysts and Programmers for numerous clients based in the Home Counties and Dublin.

A sound knowledge of on-line systems in either a DOS or OS operating environment would be an advantage.

All positions offer an attractive remuneration package with excellent opportunities for career advancement.

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We have immediate and future requirements for:

HONEYWELL - COBOL - IDS

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Please now for further details on these and other varied positions throughout UK.

For further details on these and other vacancies, please now or send full C.V. to the address below.

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R&D Manager

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This U.K. giant of the entertainment business is currently seeking a Manager to oversee the research and development of a large scale point-of-sale implementation.

The ideal candidate will have a consultancy or Project Management background with a knowledge of micro-based systems in a commercial environment.

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EAST MIDLANDS, LONDON On target £15,000 + car
A successful Bureau and Systems House organisation is currently undergoing rapid expansion.

To meet the demands of this increasing market, additional sales people are required to sell their broadly based business systems.

Suitable candidates will have a track record in selling computer services, either processing or hardware, as well as an appreciation of micro-computers through to mainframe equipment.

Systems Engineers Sales Executives

World-wide organisation, specialising in the development, support and marketing of IBM system software requires professional people for EUROPE and AUSTRALIA.
Systems Engineers must have experience in OS and/or DOS operating systems, whilst Sales people must have a track record in selling computer-related products.

Analyst/Programmer Computer Services MONTROSE

We are responsible for the UK manufacture of Glaxo pharmaceuticals and their sale in this country. The company is engaged in the implementation of a large network of Hewlett Packard mini computers involving all company locations and based around the Company headquarters in London. There is a major development programme of advanced on-line systems being built around a distributed database predominantly in the production planning, inventory control and quality control areas.

We now require an Analyst/Programmer, as our Montrose installation which presently operates an HP 3000 Series 32 computer.

This is an opportunity to participate in a most exciting and rapidly growing environment, and candidates should already have substantial experience. Knowledge of Hewlett-Packard Software would be an advantage although necessary training will be provided. The predominant programming language is COBOL.

In addition to an attractive starting salary our first class benefits package is what you would expect from one of the most progressive British companies. Montrose is a thriving coastal market town within easy reach of Dundee and Aberdeen and surrounded by some of the most delightful scenery in the country - a good place to earn a living; an even better place to live.

Please write or telephone for an application form, quoting reference 185, to: Mr M. Ryan, Personnel Department, Glaxo Operations UK Ltd., Cobden Street, Montrose DD10 8EB. Tel: (0674) Montrose 2608.



To apply in strict confidence, telephone 01-434 2714, quoting ref. C/J/2

U-C-A

DATA COMMUNICATIONS SALESMEN MESSAGE SWITCHING SALESMEN

W. Midlands & S.E. England To £18,000+car
One of the U.K. market leaders in communications hardware with a turnover of £12 million last year is expanding fast. It now requires five more salesmen to meet market requirements for their very successful products of modems, multiprocessors, network analyzers and message switching systems (the message switching salesman should live in the Western Home Counties). ALL their salesmen reached QUOTA LAST YEAR so apply now and enjoy a truly successful career. (You must be under 40.)
CW11/2 Michael

SENIOR SALESMEN

London & Home Counties To £20,000 Q.E. + car
An established market leader wishes to expand his penetration of the mini-micro market by establishing Senior Salesmen to take charge of existing accounts whilst obtaining new business. A real chance to match your efforts with reward and managerial promotion after a reasonable period is well on the cards.
CW11/1 Michael

SENIOR PROGRAMMER

Wembley £9,000
An international manufacturing company are looking for a Senior Programmer with 3 years' experience of COBOL, including some Jackson or other Structured programming involvement. The applicant should ideally have an IBM DOS/CICS background, though ICL or UNIVAC are acceptable. Team leadership qualities are essential for this position. There are excellent company benefits including a generous bonus scheme.
CW11/4 Tricia

SALES SUPPORT

London & Home Counties To £9,000 + car
We have six MINI computer manufacturing companies with offices around the country who require people with the confidence to deal with clients in a pre- and post-sales situation. All vacancies require a programming background on minie and the jobs will provide an exciting and satisfying career. IBM or other mainframe experience is also an advantage.
CW11/3 Michael

PROJECT LEADER

E. London c. £11,000
This well-known manufacturer requires a Project Leader with 3 years' experience of IBM PL/1 for involvement in large project systems development. The hardware is 370 under DOS/POWER/VS. Company benefits include a Non-CPS. If your experience is relevant, contact us now for further details.
CW11/6 Tricia

PROJECT LEADER

C. London To £11,000
A Project Leader is sought by this famous international company. The applicant will have worked for 3-4 years as an Analyst Programmer using IBM COBOL and will ideally have CICS and DL/1 experience. He/she will also have the ability to lead a major project. The company have recently installed a 4341 under DOS/VS and will be converting to OS shortly. There are generous additional benefits including free meals and Non-CPS.
CW11/7 Tricia

PROGRAMMERS/SENIOR PROGRAMMERS

W. London To £10,000
If you prefer to work West of centre, and have 2 years' COBOL experience, then ring now for more details of the above vacancies. The company is involved with household items and offers generous discount to employees. Other benefits include flexitime and free meals.
CW11/8 Tricia

OPERATORS

Croydon To £6,200
A large installation with wide company benefits requires an operator with two years' experience of MVS JES2 & OS/VS2 to operate their IBM 370/158.
CW11/9 Simon

IBM OPERATOR (DOS)

Essex £6,000
You're not a No-Go. Neither is this go-ahead expanding company based near Colchester, using a 4341 with DOS/VS. With relocation assistance, mortgage assistance, pension, holidays and sports and social club, if you have one or more years' relevant experience, don't be an outsider and call me.
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- ★ capable of identifying and responding to user needs.
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Interested applicants with any amount of operations and/or data control knowledge should contact Kay on 01-836 8411 to learn more about this unique opportunity.
Ref. KS55/CW.

IBM OPERATORS £6K, in the City.

Our client is a large dynamic installation who urgently require good MVS JES2 operators to run their 3031 (to be upgraded later this year). Excellent working environment and company benefits are offered to the right people willing to work a 12-hour shift pattern. Some JCL knowledge would be an advantage. Call: Mary on 01-836 8411. Ref. MC109/CW.

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Contact: Liz on 01-836 8411

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A Team leader within our Computer Services department is to be appointed to be directly responsible for the computer support of our International Conventions Department. This department deals with the statutory safety requirements for ships, and the work is therefore likely to involve development and support of advanced techniques in the following areas:-

Modern and Classical Stability Theory • Simulation (Discrete and Continuous)
CAD Applications • Hydrodynamics • Numerical Analysis

QUALIFICATIONS AND EXPERIENCE
Applications are invited from Honorary Graduates in Maths, Engineering or related sciences with at least 3 to 4 years experience in the relevant field of computing. Managerial experience would be advantageous. Vacancies also exist for scientific programmers and analysts in similar positions and with similar qualifications at a lower level.

Please write, giving full details, to the Recruitment and Staff Relations Officer (marking the envelope 'Confidential').

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LOTIAN REGIONAL COUNCIL

DEPARTMENT OF EDUCATION
STEVENSON COLLEGE OF
FURTHER EDUCATION

Computer Operator

Department of Business and Computer Studies
The College equipment includes a 10 terminal ICL 2801/50, a batch terminal mini system and a number of micro systems. Preference will be given to the holders of SNC in Computer Operations/Data Preparation or equivalent qualifications.
Salary Scale £2235-£4923.

Application forms may be obtained from the Registrar, Stevenson College at Further Education, Barkhead Avenue, Bighill, Edinburgh EH11 4QE.
14891

LONDON BOROUGH OF BROMLEY

BOROUGH TREASURER'S
DEPARTMENT

SENIOR COMPUTER OPERATOR

012 6875-25443
+ 144 shift allowance (Ref. B.827)
Applications are invited for this post which is responsible through a Staff Leader for the operation of Council's CL 1803T 1804 computer. The George 3 operating system is used to support the region's all city and line terminals plus batch processing. The machine will be replaced by an IBM 3081 in 1982 with the CL 1803T operating system in conjunction with VME/8. Experience - a minimum of two years' experience in desktop together with knowledge of the George 3 or VME/8 operating system. Application forms from Assistant Chief Executive (Head of Resources), Town Hall, Bromley, Kent, Tel. 01-464 3333, Ext. 3318. Closing date 21st March, 1981.

(H.P. 3000) COBOL PROGRAMMER

1-2 years' experience
CONTRACT 3-6 MONTHS
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01-784 0178 01-804 7044
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To £9K + benefits **Sussex Coast**
All levels of IBM OS COBOL Programmer required for a new company. Excellent prospects now and in the future. Analyst/Systems and O. & M.I. at all levels are also required, preferably with insurance systems knowledge.
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IBM DOS COBOL Programmer who joins this company, do so at a time of exciting growth and development. Excellent prospects.
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PDP Basic Programmer. It is expected that the right applicant will make an early move to Analyst/Programmer. Large company with a new U.K. and Europe.

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To £11½K **Surrey**
Systems Analysts at all levels required for new site. Applicants should have a knowledge of insurance applications.
£ negotiable **Kent**
In-depth knowledge of financial and/or products applications required for this large and growing group.

OPERATORS

IBM OS VSI - contract
Bromley 1800 - contract
DEC PDP - permanent
IBM 3080 DOS VSE - permanent
The above is just a selection of our current requirements. For a more complete list ring Louise on 01-434 2889.

NAME: _____ AGE: _____
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HOME: _____ BUSINESS: _____ EXT: _____
POSITION SOUGHT: _____ CONTRACT/PERMANENT
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SALARY/FEE REQUIRED: _____ AVAILABILITY: _____
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EMPLOYER POSITION MACHINES OPERATING SYSTEMS LANGUAGES APPLICATIONS
Please continue on separate sheet of paper if necessary, or send us your curriculum vitae. Understate that this above details will be treated in the strictest confidence, and no action will be taken without my consent.
Signed: _____ Date: _____

METRO

Freepost 39,
(no stamp required)
London W1E 6JZ.
COMPUTER STAFF LTD., 01-434 2889/01-439 9582

East Anglian Regional Health Authority

Computer Division

Systems Designer/ Programmer

Salary within the scale £8,312 to £7,695 - depending on qualifications and experience.

Applications are invited from systems designers and programmers with at least two years' experience, to work on a variety of financial applications for the Health Authorities in East Angles. Some programming for an ICL mainframe is required but the main thrust of present development work is on VENUE DATAPOINT minicomputers and experience with these computers will be particularly beneficial.

Further details and application forms are obtainable from the Regional Personnel Officer, East Anglian RHA, Union Lane, Cambridge CB4 1TF (Tel: Cambridge 61212, Ext. 325).
Closing date: 6 April, 1981.

UNIVAC 1100 DMS SPECIALIST

Salary
£25,000 P.A.

We are looking for a DMS specialist to work as a consultant in West Germany, district of Hanover, for a contract period of not less than two years. The successful candidate will be working with a highly qualified team of international specialists on one of the largest UNIVAC 1100 systems in Europe. The remuneration will be over £2,000 per month.

The candidate should have at least 7-10 years of experience with MVS, both on the system and on the applications side and should be willing to learn German, although all the potential working colleagues master the English language.

Applications to Computer Weekly, Box 1132

BOX NUMBERS

Box number replies should be addressed to:
Box Number _____
to Computer Weekly
Quadrant House
The Quadrant
Barton, Surrey SM2 5AS

Analyst/Programmer LONDON

up to £10,653
We are looking for an Analyst/Programmer to join the Database Section of our Computer Services Department. This Section designs and prototypes information systems for both technical and commercial application areas; provides a database management function and serves as a consultant within British Gas.

A varied programming environment is available based on Univac 1100/72, and ICL 2972 hardware. Conventional high level languages of COBOL and FORTRAN are extended by means of Codasyl (Univac DMS 1100, ICL IDMS) database and interactive Query languages to meet the needs of individual problem areas.

We welcome applications from candidates with a degree in a numerical subject together with practical experience of developing systems using FORTRAN or COBOL within a large operating system environment. Experience of database software is not essential, but is desirable.

Starting salary will depend on qualifications and experience but will be within the range of £8,668 to £10,653. The benefits are those normally associated with a large progressive organisation.

Please write, quoting ref. EP/764001/CW, giving full details of age, qualifications and experience, to:
Senior Personnel Officer (London), British Gas,
59 Brynaton Street, London W1A 2AZ.

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U.K. Sales Team in California on super minicomputer world's largest growing computer manufacturer, progress into support management, sales. Areas include U.S. London, Surrey, Ref. EH2006.
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Good Press, U.K. East. Super mini service team only being formed for world-wide trouble shooting role. Ref. EC1001.
Main and Maintenance Engineers please ring

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Targa

CITY
A large international banking concern in the City is seeking Analyst/Programmers to assist in the development of a new system for the processing of international payments. The successful candidate will be responsible for the design and development of the system, and will be required to work on a 12-hour shift pattern. The salary is £10,000 per annum, plus benefits. Applications should be sent to the Personnel Manager, Targa, 100, The Quadrant, Room 311, Surrey SM2 5AS. Telephone No. 01-861 3151.

SURREY
ICL COBOL Analysts and Programmers are required by an insurance company in Surrey. Systems Analysts will be expected to have a minimum of 18 months' experience in COBOL, and Programmers will be expected to have a minimum of 12 months' experience in COBOL. The successful candidate will be responsible for the design and development of the system, and will be required to work on a 12-hour shift pattern. The salary is £10,000 per annum, plus benefits. Applications should be sent to the Personnel Manager, Targa, 100, The Quadrant, Room 311, Surrey SM2 5AS. Telephone No. 01-861 3151.

LONDON
A major manufacturing company in North London is seeking a Systems Analyst/Programmer. The successful candidate will be responsible for the design and development of the system, and will be required to work on a 12-hour shift pattern. The salary is £10,000 per annum, plus benefits. Applications should be sent to the Personnel Manager, Targa, 100, The Quadrant, Room 311, Surrey SM2 5AS. Telephone No. 01-861 3151.

CITY
An opportunity has arisen for a young programmer with a minimum of 12 months' experience in BASIC - 2 under REXX working with ledger packages, Word Processing and financial modelling. The opportunity to have Systems Programmers also exists. Benefits include season ticket, membership to BUPA, and Lunch and Vouchers.

W. SUSSEX
Our Client is an internationally known manufacturing company based in Sussex. They are looking for a SYSTEMS ANALYST/PROGRAMMER to develop a new system for the processing of international payments. The successful candidate will be responsible for the design and development of the system, and will be required to work on a 12-hour shift pattern. The salary is £10,000 per annum, plus benefits. Applications should be sent to the Personnel Manager, Targa, 100, The Quadrant, Room 311, Surrey SM2 5AS. Telephone No. 01-861 3151.

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This is an exciting challenge in a fast-expanding sector of the business market. The new monthly Journal, Office Systems, will cover all aspects of applications of computing and communications in business. The person appointed must be a self-starter with either substantial journalistic experience, not necessarily at editor level, or significant working experience of the application of computer and communications technology to business problems. The editor on appointment will assist in recruiting the rest of the editorial team and will appear on the editorial planning for early issues. He or she must be able quickly to establish contacts throughout the industry. This is a senior appointment with good career prospects. Within IPC Business Press, the U.K.'s largest and most successful business publishers. Starting salary will not be less than £10,000. Working hours are in the form of C.V. or requests for application forms to Dr. G. Thomas, IPC Electrical Engineering, 100, The Quadrant, Room 311, Surrey SM2 5AS. Telephone No. 01-861 3151.

IPC BUSINESS PRESS

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MIDLANDS RECRUITMENT ADVERTISING FEATURE

A lower cost of living — and scope for development

THE Midlands is certainly not one of the UK's glamour areas, but there are good reasons for living and working there. Vic Sheret has been interviewing four Midlands-dwellers to find out why.

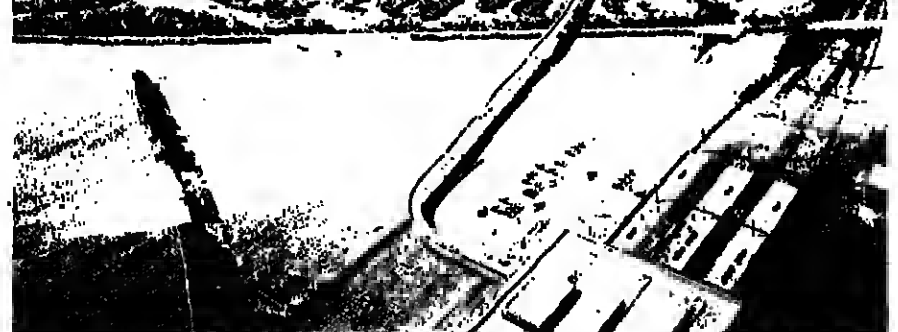
MS G. SHERIDAN of Sherrin Communications.
Q. Why do you consider to be the benefits of working and living in the Midlands?
A. Obviously, the lower cost of living is one of the main advantages, especially when buying a house and comparing prices with those in the South. There is scope for small businesses to expand, and generally a good environment for development. Being a central location, there is the opportunity to travel freely to most parts of Britain. It is also notable that people in the Midlands have a very favourable attitude towards businesswomen and are prepared to accept any person capable of doing the work well, irrespective of sex.
Q. How is the recession affecting the Midlands?
A. There is no disputing that it is very bad, but there are opportunities in many areas within the computer industry, especially contract work. In general, companies

are looking hard at their finances and they have stopped investing and recruiting. Where this means there are fewer jobs available in the Midlands, the quality of the vacancies on offer remains very high. Summarising the situation in the Midlands, it is certainly no worse than elsewhere in the country.
Q. It is the International Year of the Disabled. Do you feel there are sufficient facilities for the disabled within the computer industry in the Midlands?
A. Nearly all companies are conscious of the fact that disabled people have much to offer, particularly in programming. There are many special aids available to assist the disabled, and again, we can highlight the programming side. However, companies are aware of the need to do more for the disabled, but there are many obstacles that have yet to be overcome.

MR S. HEYWOOD of Coventry City Council.
Q. How do you see the quality of staff in the Midlands?
A. At present, it appears difficult for most companies to obtain quality. The vacancies advertised for the better qualified DP staff are much

harder to fill, whereas positions for trainees would attract a much better response.
Q. What opportunities are available for people trained on a TOPS course?
A. The only hope I can offer to anyone having completed a TOPS course is that they approach a company willing to offer them a position as a trainee. Unfortunately, few companies are prepared to incur the expense of training inexperienced people and then lose them to larger companies on completion of training.
Q. What opportunity is there for advancement in the Midlands?
A. At present, there is very little opportunity for advancement because people are reluctant to change jobs due to the employment situation.

MR B. STEVENS of James Baker Associates.
Q. How do salaries compare in the Midlands in relation to the South?
A. Generally, salaries are marginally lower than in the South. One finds that people moving from the South are prepared to accept a similar position for the same salary or even less, because of the lower cost of living in the Midlands.
Q. How do you see the standard of equipment at present in use in the Midlands?
A. We are most certainly not behind the times, and in some instances are ahead of the times, especially on sites and technology. Again there is very little difference when comparing the Midlands to any other area, although one does find a different emphasis in the Midlands and North where they tend to concentrate on manufacturing systems with less regard to the financial and banking aspects.
Q. To what extent are formal qualifications taken into



A much-needed boost to the economic life of the West Midlands should be provided when Birmingham's new airport opens in 1984. The new terminal, pictured above, will eventually cater for nearly 3 million passengers a year and will have a magnetic levitation rail link between it and the Birmingham International railway station and nearby National Exhibition Centre.

consideration when assessing applicants for jobs?
A. There is an increasing emphasis on degree and HND/HNC qualifications, particularly for the lower grade positions but it is true to say that experience is still the overriding factor.
Q. Within the computer industry there are a variety of vacancies. What type of vacancy is predominantly available?
A. It would appear most companies have vacancies for programmers on the lower end of the scale and systems analysts seem to be a major prolific area.

MR R. TOWNS of Austin Knight.
Q. It is usual for companies to offer fringe benefits, but in reality what are these fringe benefits?
A. Most companies offer relocation assistance in improved cases and are formally helpful with any legal

expenses. Many will also give consideration to out-of-pocket expenses. It is usual to provide a car, but this depends on the level of the position, and the company concerned. The benefits offered by companies in the Midlands are equal to any in the country.
Q. What are the most common reasons for leaving a company?
A. There is an increasing emphasis on degree and HND/HNC qualifications, particularly for the lower grade positions but it is true to say that experience is still the overriding factor.

Openings in new technology

PLESSEY has one of its leading telecommunications establishments at Beeston, Nottingham. The two major companies of the group operating locally are Plessey Communications and Data Systems Ltd (PC & DS) and Plessey Telecommunications Ltd (PTL). PC & DS manufactures and markets private telephone systems and telephones, switchboards, mining and naval communication systems. PTL produces public electronic telephone exchanges and transmission systems.

As the Nottingham-based company is committed to introducing new computer-controlled products, this requires the recruitment of certain skills not available from its existing staff. Currently there are still a number of openings in these areas. And over the past two years the company has increased the number of electronic engineering graduates entering the business. What does Plessey consider are the benefits to its employees of working in the East Midlands?

MIDLANDS RECRUITMENT ADVERTISING FEATURE

Senior Computer Operator

Coventry Economic is a progressive Building Society with 48 branches throughout the Midlands that service in excess of 300,000 customer accounts. As part of our continuing development we now have an interesting career opportunity for a SENIOR COMPUTER OPERATOR to head a small team of operators at our Head Office Installation. This is a senior position within the Computer Operations Department and the job holder will be responsible to the Computer Operations Manager for the efficient utilisation of the Society's Honeywell level 64 computers. The Society is currently developing on-line systems and plans to install over 160 terminals in branch offices during the next few years. Applicants should have several years operating experience in a senior capacity within a multi-programming environment and be able to demonstrate a sound technical ability. Level 64 and communications experience would be an advantage. We can offer an extremely attractive pay and benefits package. Relocation expenses will be paid if appropriate. Write with brief details of age, experience, and current salary to: Barrie Day, Personnel Manager, Coventry Economic Building Society, Economic House, P.O. Box 9, High Street, Coventry CV1 6DN.



Coventry Economic Building Society

UNIVERSITY OF ASTON IN BIRMINGHAM

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MIDLAND PERSONNEL

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For the above posts please apply in confidence to: IVOR ANDERSON OR LAURENCE REDDY, quoting appropriate ref.

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Telephone: Derby 31111 Ext. 2144

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NORTH STAFFS POLY DEPARTMENT OF COMPUTING

FULL-TIME AND TEMPORARY POSTS AT SENIOR LECTURER/LECTURER GRADE II IN COMPUTING

Applications are invited for posts of Senior Lecturer/Lecturer Grade II in the Department of Computing. Candidates should be able to offer a specialist area of computing at Honours Degree level such as Data Processing, Systems Analysis, Information Systems, but applicants with other teaching experience in computing will be considered. In addition, applications are invited for temporary posts of Senior Lecturer/Lecturer Grade II in the Department of Computing. Candidates should be able to teach Data Processing and Systems Analysis, but applicants with other teaching experience in computing will be considered. These latter two posts are for a period of two years only but there may be the possibility for transfer into full-time posts later.

Salary scale:
Senior Lecturer - £8,552-£10,520 (bar)
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Application forms and further details may be obtained from the Deputy Director (Staffing), North Staffordshire Polytechnic, College Road, Stoke-on-Trent ST4 2DE.

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Midlands Opportunities

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ANALYST/PROGRAMMERS Up to £9,500
A manufacturing company using IBM mainframe equipment is seeking to recruit an additional Analyst/Programmer. Applicants should have at least 2 years experience in a commercial or manufacturing environment and be competent in Cobol. Opportunity exists for some foreign travel.

ANALYSTS £Negotiable
Required with upwards of 2 years experience on financial and/or commercial applications. A knowledge of ICL hardware whilst preferred is not essential.

PROGRAMMERS £Negotiable
A minimum of 18 months Cobol experience ideally on IBM hardware would qualify Programmers to fulfil one of several positions currently available.

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As a newly formed section of our Recruitment Service we are now interested in hearing from Contract Staff in all areas of DP who are currently seeking further work or wish to register their details with us.

For further information contact ROGER CARR or HAZEL FOGGIN.

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Project Leader At least 5 years' experience specialising in production control manufacturing systems. Involves customer contact at all levels. Area: Leicestershire. Salary to £8,600. Ref. RA 242

Systems Analyst At least 3 years' experience using Large ICL Mainframe, knowledge of communication and distributed processing. Area: South Birmingham. Salary £10,500. Ref. SA 309

Senior Systems Analyst At least 5 years in DP experience in sales order processing stock control systems. On line of vicarious knowledge of Cobol. Area: Nr. Solihull. Salary to £10,000. Ref. SA 299

Systems Analyst At least 4 years' DP experience including IBM, IMS and Database. Area: Coventry. Salary to £9,000. Ref. 310

Systems Analyst At least 1 year of commercial systems. Area: Derbyshire. Salary to £7,500. Ref. SA 310

Senior Systems Analyst Around 5 years' commercial experience, knowledge of production control an advantage. Area: South West/Warwickshire. Salary to £8,000. Ref. SA 320

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Analyst Programmer At least 2 years' Cobol with distributed processing experience. Area: Birmingham. Salary to £7,500. Ref. SA 306

Senior Software Programmer At least 4 years working in a large IBM Mainframe environment, knowledge of MVS & JES3 essential. Area: Leicestershire. Salary to £9,000. Ref. P6471

Database Analyst Programmer At least 3 years' Cobol with Database management systems experience. Area: Coventry. Salary c. £7,500. Ref. SA 259

Software Support Analyst Programmer At least 3 years' software experience using off line and batch systems. Area: Coventry. Salary c. £7,500. Ref. SA 259/1

Programmer At least 18 months' Cobol on line Database environment. Area: Lincolnshire. Salary to £7,000. Ref. P664

Senior Operators At least 2 years operating large IBM 370 Mainframe under DS MVS JES2 and IBM utilities. Area: Warwickshire. Salaries to £8,300. Ref. 0212

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Challenging the climate of recession more dramatically than any comparable journal, Computer Weekly announces a major circulation increase — to 100,000 — breaking the six-figure barrier for the first time in the history of U.K. computer journals.

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Technical and Commercial Software Specialists are urgently sought by a leading Dutch Systems and Software House. Applicants with a commercial background will be required to have at least 3 years' programming experience in Assembly, Basic or PL/I on small business interactive systems. Of special interest will be candidates with exposure

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Commercial Programmers Berks/Surrey: Salary to £8K

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clients have a stated preference for candidates who have worked on DEC's PDP11 range but particular hardware experience is not a limiting factor. It is possible to represent a rare opportunity for successful applicants to enhance their technical skills whilst working in an attractive rural setting. Ref. 1/12/D.

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not essential, it is desirable for candidates to have experience of cost benefit analysis in a commercial/business environment. Successful applicants will be responsible for the supervision of a team of up to 5 Analysts and the ability to communicate at all levels as well as motivate staff are therefore prime requirements. Ref. 1/12/E.

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Minicomputer Technology

Bushey, Herts. £ high negotiable

DP Consultants, this is your opportunity to be involved at the heart of our exciting plan to link the various Rank Xerox companies throughout Europe by means of a network of distributed processing systems. We are utilising Honeywell level 6 and DEC minicomputers to communicate with the large IBM mainframes in three International Data Centres at Bushey, Park and Düsseldorf.

The Minicomputer Technology Groups responsibility includes:

- Providing a consultancy service on the suitability of minicomputers for particular applications.
- Evaluation and selection of hardware and software.
- Support to users during and post implementation of minicomputer systems.
- Development, distribution and support of specialised communications interface software.

Applicants should have at least 4 years' relevant experience as a minicomputer Support Specialist. Opportunities exist at both technical and supervisory level.

The salary and benefits package is excellent and includes company pension scheme, free life insurance, free BUPA, four weeks holiday — rising to five, generous relocation package and a subsidised staff restaurant.

Please write with career details or telephone for an application form to Ruth Kallinowicz, Rank Xerox Ltd., Phoenix House, Kemp Place, Bushey, Herts. Tel: 01-950 4030, Ext. 286.

RANK XEROX

IMS & Systems Support Specialists

Bushey, Herts

Salary £ High-negotiable

Rank Xerox provides centralised data processing through three International Data Centres located at Bushey, Paris and Dusseldorf. These act as a "service bureaux" to the various Rank Xerox companies throughout Europe by providing them with large IBM-mainframe computing facilities running MVS and JES3.

Our Customer Support Group, based at Bushey, provides an extensive range of technical services and support activities to all our users who are located in more than twenty sites in 12 European countries.

Due to continued expansion we can offer a number of challenging and interesting positions to experienced DP professionals wishing to utilize and extend their skills in a support environment.

Interactive Systems Support

This group is responsible for all systems programming work relating to database and data communications software. We are seeking individuals who have:

- sound knowledge of IMS DB/DC software and/or
 - several years experience of developing IMS DB/DC applications.
- Successful applicants will join the existing team and be expected to make a major contribution to the implementation of IMS DB/DC throughout Rank Xerox.

Batch Systems Support

This group is responsible for evaluating commercial utility software packages, providing technical support services to user sites and assisting users in planning and using the data security facilities (RACF). We are seeking individuals who have:

- a sound knowledge of using Assembler under an IBM/OS operating system preferably MVS
- some experience in IBM/OS operating system software
- knowledge of RACF and how it works (not essential)
- experience of using/installing vendor software
- some COBOL/high-level language experience.

Successful applicants will be expected to be self-motivating, able to work with a minimum of supervision and to make a significant contribution to the work of the group.

Applicants, should have a minimum of 4 years' DP experience of which 2 years should have been in an IBM environment. The salary and benefits package is excellent and includes company pension scheme, free life insurance, free BUPA, four weeks holiday - rising to five, generous relocation package and subsidised staff restaurant. Please write with career details or telephone for further information and an application form to Ruth Kalinowicz, Rank Xerox Ltd., Phoenix House, Kemp Place, Bushey, Herts. Tel: 01-950 4030 Ext. 286.

RANK XEROX

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CITY/E.C.1

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2. You will have experience of working with sophisticated On-line/Real Time systems preferably related to financially based applications.
3. Familiarity with more than one level of computer mainframe, with particular experience based upon PDP 1170 hardware will prove highly attractive.
4. We would expect you to be experienced in managing D.P. personnel at all levels and to portray the ability to communicate well with user personnel and departments.

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INBUCON

(176)

SALES BIT

It couldn't happen in DP—could it?

OUR administrative office decided it needed a new photocopier — nothing fancy, you understand, just a desk-top job that could handle plain paper...

We had seen several Press advertisements telling us how many different companies had the best photocopier in the world, and decided to call a few of them to see what they had to offer.

However, being a sales orientated organisation, with strong altruistic feelings towards salesmen, we decided to make it easy for them, stating the type of copier we wanted, the number of copies we were likely to need within a given period, the type of printing method we preferred, the sort of money we were prepared to pay, where we were located, etc.

Then we waited for all the friendly neighbourhood salesmen to come rushing to our door.

After a week, we were beginning to think no one was interested in our business. But then one of them made telephone contact and said he would like to come and demonstrate a machine, making an appointment for 11 am the following day.

At 10.55 am we had a phone call to say he would be a little late. We thought it best not to get involved in any of our work, if it meant having to leave up again as soon as he arrived.

Eventually he arrived, on hour late, asking if we had someone available to help him carry a photocopier up the stairs, as his assistant had failed to show up altogether. We were not amused.

As it happened, there was no one of sufficient physical stature to give him the lift he required. He wasn't very pleased and protested that no one had told him we were located on the first floor, and that there was no lift.

Consequently he then disappeared to solicit assistance from some innocent by-passer.

Eventually, the device was manhandled up the stairs, dumped in the middle of the accountant's desk, much to his displeasure, and was eventually persuaded to work. To its credit, it produced rather good copies.

So then we decided to ask the price, and were taken aback to find it was a 125% more expensive than the maximum we had prepared to pay. And our obvious reaction was to state our total lack of interest in buying his machine.

To our surprise he didn't even protest, but simply prepared to leave.

"Hang on a minute," we said, "you're forgetting your machine."

"Oh yes," he said, "will it be all right if I come and pick it up later?"

That seemed reasonable, bearing in mind the struggle he had in getting it into the office in the first place. But just as a precaution we asked when he could collect it.

"I am not sure," he said, "I'll let you know," and despite our protestations, left.

A week later, by which time we thought he had forgotten it, he phoned to say he would have to leave it for a further fortnight. You see, he was going to America on a free holiday paid for by his company — because he was their top salesman.

Meanwhile, back with the other photocopier manufacturers, and some three weeks later we have seen only two other salesmen from the six companies we contacted.

Add the market leader has still not got round to acknowledging our letter and phone call.

I only tell this true story for academic interest. I mean to say, this sort of thing could never happen in the computer industry, could it?

Alan Williams

COURSES

SENIOR executives with little or no practical computer experience may benefit from a series of five-day residential courses, organised by Counting House Computers, Systems in association with the European Management Advisory Service Group. Each course, to be held at Counting House's training school in Bury St Edmunds, will demonstrate how the use of computing techniques can improve effective business management. Courses will be held in September and December. Fee, including board, is £460 + VAT. Details from Hugh Holman, Counting House Computers, Systems, Farnham House, Farnham St Martin, Bury St Edmunds, Suffolk. Tel: (0284) 68921.

INSTRUCTION on a variety of data processing skills is given in a programme of short courses organised by Control Data. On May 11-12, the Electronic Mail - Technology Awareness seminar is an administrative managers and planners, office managers and computer and information systems professionals. The aim is to dispel the electronic mail mystique and provide background knowledge in the field of information transmission. The course fee is £310 + VAT and it takes place at the Clive Hotel, London NW3.

For details on these and other Spring courses, telephone Hilary Colyer at Control Data House on 01-240 3400.

PUZZLE ANSWER

A SPEDDY mental solution can be arrived at by searching for a square of the form $n^2 = 19$ (where n is my son's age now). Only 36 fits the bill, so n is 17, and 9 seems the likely answer to "several

years", to give a cube of 8 at that time. Further brainwork soon brings forth 45 as my son's age, to produce the cube $45^3 = 92,625$, and the square $45^2 = 2,025$.

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This will involve responsibility for the marketing of a very competitive and technologically advanced range of micro-computer based systems and intelligent terminals through a network of European distributors. The job is UK based and will be substantially devoted to direct selling activity, but enhancement of the sales operation is envisaged as revenues expand.

We are seeking accomplished sales people with at least three years' experience of selling computer hardware at the OEM, distributor or end user level. All applicants must clearly demonstrate an ability to negotiate at the highest possible level within a variety of international situations. Existing experience of selling within Europe and the ability to speak French and/or German will be advantageous but not essential.

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Operations Supervisor c. £8,500

You will be an experienced Supervisor with a strong DOS/VS (E) background in an On-line environment. If you have worked with remote communications this would be an advantage.

Senior Programmer c. £8,500

We are looking for PL/1 Shadow II experience for our IBM 4331 with the opportunity to work on the System 38 later. All necessary training will be given.

Analyst/Programmer c. £8,000

Some systems analysis experience is required with a relevant programming background.

For further details please contact Mrs. Sharon Millen, Personnel Department, CPC (United Kingdom) Limited, Claygate House, Esher, Surrey. Telephone: Esher 82181.

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DATA PROCESSING OPPORTUNITIES

USA

special editorial feature - MAY 28 issue

COMPUTER WEEKLY - Britain's largest circulated computer publication - will publish a special editorial feature in the May 28 issue designed to outline the career opportunities for fully qualified and experienced data processing personnel in the United States of America.

The current international shortage of data processing staff is likely to remain a problem for the foreseeable future becoming increasingly acute with the growth of computer installations. The prime objective of this feature will be to create a greater awareness amongst readers of the scope and job opportunities available in the USA.

COMPUTER WEEKLY has a circulation of 100,000 - the largest of any comparable journal in the U.K. Equally important, readership dominates all the major job categories in computing to a level where the newspaper leads all other journals in the field particularly amongst DP Managers, Systems Analysts, Programmers and Operations staff.

If you are currently looking for permanent or contract staff why not take advantage of this special feature and advertise your requirements to the U.K. market place through COMPUTER WEEKLY. A special section titled "Career Opportunities in the USA" will be included in the issue drawing attention to your announcement.

Advertisements can be accepted up until May 20 although advanced space reservations are advisable. Rates are based on £19 per single column centimetre. COMPUTER WEEKLY is printed litho process therefore no blocks are required. There are seven columns to each page measuring 39cms long. 1 col width = 39mm 2 = 82mm 3 = 125mm 4 = 168mm 5 = 211mm 6 = 254mm 7 = 297mm.

Should you require any further details or would like to see a copy of COMPUTER WEEKLY contact our recruitment advertisement division today.

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